#### CITY OF STURGIS, MICHIGAN

FINANCIAL REPORT

WITH SUPPLEMENTAL INFORMATION

SEPTEMBER 30, 2011

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#### INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and
Members of the City Commission
City of Sturgis, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Sturgis, Michigan, as of and for the year ended September 30, 2011, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements the are responsibility of the City of Sturgis management. responsibility is to express opinions on these financial statements based on our audit.

conducted our audit in accordance with auditing Wе standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Sturgis, Michigan, as of September 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

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Bruce S. A. Gosling, CPA/ABV, CVA
Michael R. Wilson, CPA
Rick L. Strawser, CPA
Jerrel T. Norman (1941-1982)

The Management's Discussion and Analysis, budgetary comparison schedules and the pension and other postemployment benefits information, as identified in the table of contents, are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Sturgis basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedule of expenditures of Federal Awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements, and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with Government Auditing Standards, we have also issued our report dated March 28, 2011, on our consideration of the City of Sturgis internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

March 28, 2012

Norman : Pandon, P.C.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of the City of Sturgis financial performance provides an overview of the City's financial activities for the fiscal year ended September 30, 2011. Please read it in conjunction with the City's financial statements.

#### Financial Highlights

The City's overall financial position increased by \$2,217,739 during the fiscal year ended September 30, 2011, which represents a 3.8 percent increase in net assets from \$58,100,541 at the beginning of the year to \$60,318,280 at the end of the year. Included in the City's total net assets are the Electric Utility Fund. The Electric Utility's net assets increased by \$2,923,349 to \$36,445,868.

The City's Governmental Funds reflected a total fund balance at September 30, 2011 of \$4,442,249, which was an increase of \$249,570 from the prior year end.

The City's General Fund reflected a total fund balance at September 30, 2011 of \$2,759,643, which was an increase of \$381,211 from the prior year end.

The City levied a general operating millage of 10.0285 compared to a maximum allowable millage of 11.8894 per \$1,000 of taxable valuation.

State revenue sharing remained at \$895,210. This is down by \$412,751 or 32% from a 2001 high of \$1,307,961.

The Net Assets of the Pension Trust Fund decreased by \$918,045 or 4% of beginning net assets of \$25,159,456. This was the result of a net depreciation in the fair value of investments of \$1,022,339.

The total Governmental Fund expenditures for the year ended September 30, 2011, amounted to \$10,088,135, of which \$3,894,426 (39 percent) was for public safety, \$1,762,876 (17 percent) was for public works, \$1,525,052 (15 percent) was for recreation and cultural, and \$1,519,661 (15 percent) was for general government, \$1,226,519 (12 percent) was for capital outlay of which \$983,446 was funded by debt proceeds.

Effective October 1, 2007, the City adopted the provisions of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions. As a result, the financial statements reflect a long-term liability and related expenses of \$3,995,939 and \$259,000 in governmental and business-type activities, respectively.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Using This Annual Report

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities provide information about the activities of the City as a whole and present a longer-term view of the City's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year, and whether the taxpayers have funded the full cost of providing government services.

The Fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the City's operations in more detail than the government-wide financial statements by providing information about the City's most significant funds. The fiduciary fund statements provide financial information about activities for which the City acts solely as a trustee or agent for the benefit of those outside of the government.

#### The City as a Whole

The following table shows, in a condensed format, the net assets as of the current year end and compared to the prior year end under the modified accrual basis of accounting:

| (dollars presen   | ted in | ed in thousands) Governmental Funds |              | Enterprise<br>Funds |                  |  |  |
|---|--------|-------------------------------------|--------------|---------------------|------------------|--|--|
|   | 20     | 11                                  | 2010         | 2011                | 2010             |  |  |
| Assets  | \$     | 8,140 \$                            | 8,111        | \$ 68,697           | \$ 62,524        |  |  |
| Liabilities   |        | 3,698                               | 3,918        | 20,455              | 17,734           |  |  |
| Fund Equity Invested in capital assets, net of related debt | _      | -                                   | -            | 24,018              | 26,330           |  |  |
| Retained Earnings<br>Restricted<br>Unreserved               |        | -<br>-                              | -<br>-       | 2,644<br>21,580     | 880<br>17,580    |  |  |
| Fund Balances<br>Reserved<br>Unreserved                     |        | 1,253<br>3,189                      | 898<br>3,295 |                     |                  |  |  |
| Total Fund<br>Equity  | \$     | <u>4,442</u> \$                     | 4,193        | <u>\$ 48,242</u>    | <u>\$ 44,790</u> |  |  |

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

The City's governmental fund equity increased by 6.0 percent or \$249,570 from a year ago. In contrast the prior years governmental fund equity increased by 7.4 percent or \$287,076.

The City's enterprise fund equity increased by 7.7 percent or \$3,452,164 from a year ago. In contrast the prior years enterprise fund equity increased by 4.0 percent or \$1,709,443.

The following table shows, in a condensed format, the net assets of the current date as required by GASB 34 stated under the full accrual basis.

#### (dollars presented in thousands)

|  | Governmental<br>Activities |                  |    | Business-Type<br>Activities |    |                  |    |                  |
|--|----------------------------|------------------|----|-----------------------------|----|------------------|----|------------------|
|  |                            | 2011             |    | 2010                        |    | 2011             |    | 2010             |
| Current and other assets<br>Capital assets   | \$                         | 10,130<br>10,501 | \$ | 10,258<br>10,082            | -  | 28,419<br>40,974 | -  | 22,036<br>41,181 |
| Total assets                                 |                            | 20,631           |    | 20,340                      |    | 69,393           |    | 63,217           |
| Long-term debt outstanding Other liabilities |                            | 1,659<br>7,957   |    | 817<br>7,400                |    | 16,391<br>3,698  |    | 14,175<br>3,064  |
| Total liabilities                            |                            | 9,616            |    | 8,217                       |    | 20,089           |    | 17,239           |
| Net assets<br>Invested in capital assets,    |                            |                  |    |                             |    |                  |    |                  |
| net of related debt                          |                            | 8,842            |    | 9,265                       |    | 24,582           |    | 27,006           |
| Restricted                                   |                            | 1,187            |    | 898                         |    | 2,644            |    | 880              |
| Unrestricted                                 |                            | 986              |    | 1,960                       |    | 22,078           |    | 18,092           |
| Total net assets                             | \$                         | 11,015           | \$ | 12,123                      | \$ | 49,304           | \$ | 45,978           |

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

The following table shows the changes of the net assets during the current year as compared to the prior year, under the modified accrual basis of accounting:

(dollars presented in thousands)

|                        | Governme<br>Funds |                | Enterprise<br>Funds |        |  |  |
|------------------------|-------------------|----------------|---------------------|--------|--|--|
|                        | 2011              | 2010           | 2011                | 2010   |  |  |
| Revenue                |                   |                |                     |        |  |  |
| Property taxes \$      | 3,127 \$          | 3,200 \$       | - \$                | _      |  |  |
| In lieu of taxes       | 1,486             | 1,594          | _                   | -      |  |  |
| Special assessments    | 4                 | 8              | _                   | _      |  |  |
| Licenses and permits   | 102               | 86             | _                   | -      |  |  |
| Grants                 | 383               | 254            | 344                 | 318    |  |  |
| State shared revenues  | 1,580             | 1,576          | _                   | -      |  |  |
| Charges for services   | 1,143             | 1,155          | 27,714              | 25,656 |  |  |
| Fines and forfeits     | 37                | 40             | _                   | -      |  |  |
| Interest income        | 403               | 468            | 72                  | 104    |  |  |
| Administrative reim.   | 967               | 947            | _                   | -      |  |  |
| Other                  | 200               | 195            | 761                 | 560    |  |  |
| Debt proceeds          | 983               | _              | _                   | _      |  |  |
| Transfers              | (80)              | (132)          | 80                  | 80     |  |  |
| Total revenue          | 10,338            | 9,391          | 28,971              | 26,718 |  |  |
| Program expenses       |                   |                |                     |        |  |  |
| General government     | 1,552             | 1,674          | _                   | -      |  |  |
| Public safety          | 3,894             | 3,965          | _                   | _      |  |  |
| Public works           | 1,763             | 1,638          | -                   | -      |  |  |
| Recreation and         |                   |                |                     |        |  |  |
| culture                | 1,525             | 1,556          | _                   | -      |  |  |
| Health and welfare     | 72                | 60             | -                   | -      |  |  |
| Capital outlay         | 1,227             | 165            | -                   | -      |  |  |
| Debt service           | 55                | 46             | -                   | _      |  |  |
| Electric system        | _                 | _              | 18,579              | 17,849 |  |  |
| Sewer system           | _                 | _              | 1,445               | 1,432  |  |  |
| Water system           | _                 | _              | 709                 | 775    |  |  |
| Other                  | _                 | _              | -                   | _      |  |  |
| In lieu of taxes       | _                 | _              | 1,486               | 1,594  |  |  |
| Depreciation           | _                 | _              | 2,823               | 2,915  |  |  |
| Interest expense       | <del></del> ,     | <u> </u>       | 477                 | 444    |  |  |
| Total expenses         | 10,088            | 9,104          | 25,519              | 25,009 |  |  |
| Excess (Deficiency) \$ | <u> 250</u> \$    | <u> 287</u> \$ | 3,452 \$            | 1,709  |  |  |

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

The following table shows, in a condensed format, the changes in net assets as of the current date as required by GASB 34 stated under the full accrual basis of accounting.

(dollars presented in thousands)

| (dollars presenced in chousand | D ) | Governmental<br>Activities |         |    | Business-Typ<br>Activities |    | ies    |
|--------------------------------|-----|----------------------------|---------|----|----------------------------|----|--------|
|                                |     | 2011                       | 2010    |    | 2011                       |    | 2010   |
| Revenues                       |     |                            |         |    |                            |    |        |
| Program revenues               |     |                            |         |    |                            |    |        |
| Charges for services           | \$  | 1,739 \$                   | 1,736   | \$ | 29,008                     | \$ | 27,015 |
| Operating grants and           |     |                            |         |    |                            |    |        |
| contributions                  |     | 956                        | 936     |    | _                          |    | 40     |
| Capital grants and             |     |                            |         |    |                            |    |        |
| contributions                  |     | 203                        | 66      |    | 501                        |    | 277    |
| General revenues               |     |                            |         |    |                            |    |        |
| Property taxes                 |     | 3,127                      | 3,200   |    | _                          |    | _      |
| State shared revenues          |     | 895                        | 895     |    | _                          |    | _      |
| Unrestricted investment        |     |                            |         |    |                            |    |        |
| earnings                       |     | 406                        | 469     |    | 74                         |    | 106    |
| Miscellaneous                  |     | 597                        | 648     |    | 295                        |    | 53     |
| Payments in lieu of taxes      |     | 1,486                      | 1,594   |    | _                          |    | _      |
| Transfers                      |     | (80)                       | (132)   |    | 80                         |    | 80     |
| Total revenues                 |     | 9,329                      | 9,412   |    | 29,958                     |    | 27,571 |
| Expenses                       |     |                            |         |    |                            |    |        |
| General government             |     | 2,238                      | 2,496   |    | _                          |    | _      |
| Public safety                  |     | 4,319                      | 4,427   |    | _                          |    | _      |
| Public works                   |     | 2,080                      | 2,023   |    | _                          |    | _      |
| Recreation and cultural        |     | 1,695                      | 1,718   |    | _                          |    | _      |
| Unallocated                    |     | 72                         | 61      |    | _                          |    | _      |
| Interest on long-term debt     |     | 34                         | 30      |    | _                          |    | _      |
| Electric system                |     | _                          | _       |    | 21,782                     |    | 21,227 |
| Sewer system                   |     | _                          | _       |    | 2,616                      |    | 2,594  |
| Water system                   |     | _                          | _       |    | 1,121                      |    | 1,188  |
| Other                          |     |                            |         |    | 1,113                      | -  | 804    |
| Total expenses                 |     | 10,438                     | 10,755  |    | 26,632                     |    | 25,813 |
| Change in net assets           | \$  | <u>(1,109</u> ) <u>\$</u>  | (1,343) | \$ | 3,326                      | \$ | 1,758  |

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Governmental Activities

For the year ended September 30, 2011, the net assets of governmental activities decreased by \$1,108,668 or 9.1 percent of beginning net assets. This decrease was primarily the result of recording an increase in the liability for unfunded other postemployment benefits in the amount of \$857,022.

#### Business-Type Activities

For the year ended September 30, 2011, the net assets of business-type activities increased by \$3,326,407 or 7.2 percent of beginning net assets. This decrease was comprised of the following by specific activity:

|   | Increase<br>Decrease)                              |
|---|--|
| Electric system Sewer system Water system Other | \$<br>2,923,349<br>416,763<br>108,845<br>(122,550) |
| Total   | \$<br>3,326,407                                    |

The Electric system's increase in net assets of \$2,923,349 is up from the prior year increase of \$1,348,000 primarily due to an increase in operating revenues of \$1,750,000 and capital contributions of \$343,830.

The Sewer system's increase in net assets of \$416,763 is up from the prior year increase of \$357,224 primarily due to an increase in operating revenues of \$200,000 and capital contributions of \$156,797. The City continues to increase utility rates in an attempt to improve the Sewer system's net asset position.

The Water system's increase in net assets of \$108,845 is up from the prior year decrease of \$4,532 primarily due to an increase in operating revenues of \$56,000 and a decrease in operating expenses of \$62,000. The City continues to increase utility rates in an attempt to improve the Water system's net asset position.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Component Units

The City includes four other entities in its report - the Sturgis Downtown Development Authority, the Brownfield Redevelopment Authority, the Local Development Finance Authority and the Building Authority. Although legally separate, these "component units" are important because the City is financially accountable for them.

#### The City's Funds

Our analysis of the City's major funds begins on page 15, following the government-wide financial statements. The fund financial statements provide detail information about the most significant funds, not the City as a whole. Major funds for the fiscal year ended September 30, 2011 include the General Fund, Major Street Fund, Local Street Fund, Municipal Street Fund, and Capital Project Fund.

The General fund pays for most of the City's governmental services. The primary services provided include police and fire services, and administrative services related to general operations that support the primary services. The General Fund is funded primarily by property taxes, state shared revenues, and an administrative reimbursement charge to other funds and City operations.

The Major Street Fund and Local Street Fund are funded primarily from State Act 51 revenue sharing and a County wide tax mileage. The primary services provided are the construction and maintenance of major and local streets.

#### General Fund Budgetary Highlights

As shown in the required supplemental information, the City budgeted a decrease of \$102,584 in the original budget and an increase of \$5,326 in the amended budget. Actual operating results ended up as an increase in fund balance of \$381,211.

The original budget was amended for:

Increase in grant revenues \$ 232,000

Increase in investment income 20,000

Increase in capital outlay expenditures 385,700

Actual revenues ended the year \$28,532 over the amended budget or 0.4 percent.

Actual expenditures ended the year \$347,353 under the amended budget or 5.3 percent.

There were no significant budget-to-actual differences.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Capital Assets and Debt Administration

During the year ended September 30, 2011, the total capital assets of the City increased by \$4,313,683. Additional detail relating to the asset additions follows:

The Electric Utility System capital assets increased by \$2,624,734, which was \$1,657,343 financed with debt proceeds and the balance financed internally.

The Sewer Utility System capital assets increased by \$96,507, which was all financed internally.

The Water Utility System capital assets increased by \$218,672, which was financed internally.

The Motor Vehicle and Equipment Fund capital assets increased by \$147,251 which was financed with built up reserves.

Governmental capital assets increased by \$11,087 for equipment, which was funded with grants; \$155,902 for land improvements, which was funded with grants; and \$1,059,530 for building improvements, which was funded by debt proceeds.

During the year ended September 30, 2011, the total debt obligations of the City increased by additional borrowings of \$4,406,987 and decreased by principal payments of \$1,348,169. Total debt obligations at September 30, 2011 amounted to \$18,050,793.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the City of Sturgis is \$25,800,000 which is significantly in excess of the City's outstanding general obligation debt.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Economic Factors and Next Year's Budgets and Rates

The City of Sturgis serves approximately 11,000 residents, is located just north of the Michigan-Indiana border in St. Joseph County. The local economic base includes midsized manufacturers, hospital, schools, and service providers. The City collaborates with governmental agencies including the County and Indiana to encourage regional economic development. The City was chosen by Michigan State University to participate in the Creating Entrepreneurial Communities pilot project.

During the ensuing fiscal year, the City will be investing in several economic development projects. The first project, funded in part by an Economic Development Association grant, includes expansion of water and sewer infrastructure to the Dresser Industrial Park. Other major capital projects include completion of a Public Services and Utilities Building and designing an electrical line extension and new substation to service customers an provide for future service capacity. The City has received notice of a \$30,000 Michigan DNR Recreation Passport Grant for a new playground structure at Memorial Park.

The City Commission has adopted a conservative budget for 2011-2012 including a decrease in fund balance for all governmental funds of \$314,609 or 8.9 percent of total beginning fund balances and maintenance of the City's current below maximum tax levy. The City has maintained stable financial operations and strong general fund reserves which provide flexibility in the wake of uncertain economic times and legislative actions.

The City is anticipating a slight increase in property tax revenue of less than one percent due to changes in the consumer price index and property valuations. The property tax base consists of 43% residential, 18% industrial and 16% commercial. State revenue sharing is projected to be down 4 percent from the previous year due to changes resulting from the Governor's Economic Vitality Incentive Program (EVIP) which repurposed two-thirds of statutory revenue sharing into an incentive-based program. The PILOT, which is paid to the General Fund from the utility funds, is up approximately fifteen percent, due to increases in utility revenue in 2010 compared to 2009. Investment earnings are expected to be flat due to low interest rates.

The 2011-2012 budget year includes maintaining total employee costs near current levels. To accomplish this goal, the City has budgeted for increases in employee contributions for health insurance and pension as well was leaving vacant positions unfilled. The Governor's EVIP as well as recent legislation include criteria for employee compensation and contribution levels for health insurance. The City continues to evaluate employee compensation compared to meeting these targets.

Because of the difficult economic climate during the last several years, the City has continued to address a challenging budget with falling revenue and increasing expenditures. This has been accomplished by evaluating vacant positions, investigating options to decrease benefit costs, implementing cost sharing methods, and searching for operational efficiencies with minimal impacts to customer service.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Economic Factors and Next Year's Budgets and Rates - Continued

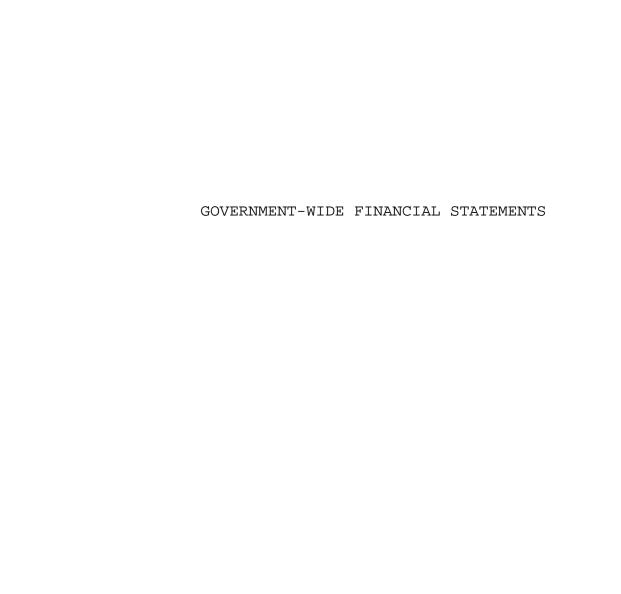
The City's charter, adjusted for Headlee rollback, allows for the collection of 11.8894 of taxable value assessed to each property owner. Since 2007, the City has levied an operating millage of 10.0285 mils, which compares favorably to other like cities in southwest Michigan and is the lowest levied by the City since 1967. For 2012, the inflation rate multiplier which is applied to taxable values is 3.2 percent compared to 1.7 percent in 2011. Further decreases are anticipated in 2012 due to a depressed real estate market.

The State of Michigan shares a portion of gasoline tax revenue to assist with road maintenance and construction of major and local streets within the City. These revenues have declined over the past several years despite increasing costs for maintenance of roads. The City has established a Municipal Street Fund and in previous years has budgeted one mil of property tax revenue towards street improvements. Due to the growing need for street infastructure improvements beyond currently available resources, the City continues to assess alternative funding methods and the availability of grants for street improvements in an effort to leverage limited local dollars.

In an effort to maintain financial viability in the Water and Sewer Funds, the City adopted rate increases for the next three years. Prior rate increases have been offset by decreasing utility consumption resulting in operation losses over the past few years. The operational losses as well as several substantial capital improvement projects have had a negative effect on the overall financial position of the Water and Sewer funds. The rates in the Water fund are designed to increase revenue 9.5% each year. The rates in the Sewer fund are designed to increase revenue 9.5%, 5.5% and 5.5% respectively. Actual revenue generated from the utility consumption will be evaluated each year to determine if the financial goals are being met.

#### Contacting the City's Management

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the City's finances and to show the City's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the City's Controller's office at 130 N. Nottawa, Sturgis, Michigan 49091.



#### CITY OF STURGIS STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

|  | Pri                      |                                |                        |                           |
|--|--------------------------|--------------------------------|------------------------|---------------------------|
|  | Governmental _Activities | Business<br>Type<br>Activities | Total                  | Component<br><u>Units</u> |
| ASSETS   |                          |                                |                        |                           |
| Cash and investments<br>Receivables, net<br>Receivables, long- | \$ 8,182,269<br>326,653  | \$ 20,300,099<br>3,223,511     |                        |                           |
| term portion Internal balances                                 | 621,212                  | 1,246,532                      | 1,867,744              | 9,805,000                 |
| Inventories, prepaid   |                          |                                |                        |                           |
| items and other assets Restricted assets                       | 100,690<br>898,579       | 1,005,120<br>2,644,192         | 1,105,810<br>3,542,771 |                           |
| Capital assets - net   | 10,501,232               | 40,973,620                     |                        | 452,786                   |
| Total assets   | 20,630,635               | 69,393,074                     | 90,023,709             | 10,845,879                |
| LIABILITIES  |                          |                                |                        |                           |
| Accounts payable<br>Accrued and other                          | 506,747                  | 2,502,439                      | 3,009,186              | 10,597                    |
| liabilities  | 116,594                  | 663,736                        | · ·                    | 1,150                     |
| Deferred revenue<br>Debt obligations:                          | 2,718,074                | 44,320                         | 2,762,394              | 71,217                    |
| Due within one year<br>Due in more                             | 114,395                  | 1,467,224                      | 1,581,619              | 231,766                   |
| than one year  | 1,544,915                | 14,924,259                     | 16,469,174             | 10,705,917                |
| Compensated absences Other postemployment                      | 619,787                  | 228,000                        | 847,787                | -                         |
| benefits   | 3,995,939                | 259,000                        | 4,254,939              |                           |
| Total liabilities  | 9,616,451                | 20,088,978                     | 29,705,429             | 11,020,647                |
| NET ASSETS   |                          |                                |                        |                           |
| Invested in capital assets, net of                             |                          |                                |                        |                           |
| related debt<br>Restricted:                                    | 8,841,922                | 24,582,137                     | 33,424,059             | 274,037                   |
| Construction projects  | _                        | 1,759,211                      | 1,759,211              | _                         |
| Debt service   | _                        | 850,000                        | •                      | -                         |
| Endowments   | 898,579                  | -                              | 898,579                | _                         |
| Other purposes Unrestricted (deficit)                          | 288,492<br>985,191       | 34,981                         | 323,473<br>23,062,958  | -<br>(448,805)            |
|  |                          |                                |                        |                           |
| Total net<br>assets (deficit)                                  | \$ 11,014,184            | \$ 49,304,096                  | \$60,318,280           | \$ (174,768)              |

### CITY OF STURGIS STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2011

|                            |                     | Program Revenues           |  |   |  |
|----------------------------|---------------------|----------------------------|--|---|--|
| Functions/Programs         | Expenses            | Charges<br>for<br>Services | Operating<br>Grants and<br>Contributions | Capital<br>Grants and<br><u>Contributions</u> |  |
| Primary government         |                     |                            |  |   |  |
| Governmental activities:   |                     |                            |  |   |  |
| General government         | \$ 2,237,774        | \$ 575,293                 | \$ 1,810                                 | \$ 67,892                                     |  |
| Public safety              | 4,319,028           | 106,796                    | 39,958                                   | 19,174  |  |
| Public works               | 2,080,168           | 270,712                    | 823,509                                  | _   |  |
| Recreation and cultural    | 1,694,285           | 785,746                    | 91,059                                   | 116,249                                       |  |
| Unallocated                | 71,941              | _                          | _  | -   |  |
| Interest on long-term debt | 34,241              |                            |  |   |  |
| Total governmental         |                     |                            |  |   |  |
| activities                 | 10,437,437          | 1,738,547                  | 956,336                                  | 203,315                                       |  |
| Business-type activities:  |                     |                            |  |   |  |
| Electric                   | 21,781,580          | 23,927,628                 | _  | 343,830                                       |  |
| Sanitary sewer             | 2,616,157           |                            | _  | 156,797                                       |  |
| Water                      | 1,120,651           |                            | _  | _   |  |
| Other                      | 1,112,962           | 980,186                    |  |   |  |
|                            |                     |                            |  |   |  |
| Total business-type        |                     |                            |  |   |  |
| activities                 | 26,631,350          | 29,007,888                 |  | <u>500,627</u>                                |  |
| Total primary              |                     |                            |  |   |  |
| government                 | <u>\$37,068,787</u> | \$30,746,435               | \$ 956,336                               | <u>\$ 703,942</u>                             |  |
| Component units            | <u>\$ 719,695</u>   | \$ 481,786                 | <u>\$ 152,323</u>                        | <u>\$</u>                                     |  |

General revenues:

Property taxes

State shared revenues

Unrestricted investment earnings

Miscellaneous

Payments in lieu of taxes

Transfers - internal

Total general revenues and transfers

CHANGE IN NET ASSETS

NET ASSETS - BEGINNING OF YEAR

NET ASSETS - END OF YEAR

#### Net (Expense) Revenue and Changes in Net Assets

#### Primary Government

| Governmental Activities   | Business<br>Type<br>Activities               | Total  | Component<br>Units             |
|---|--|--|--------------------------------|
| \$ (1,592,779)<br>(4,153,100)<br>(985,947)<br>(701,231)<br>(71,941)<br>(34,241) | \$ -<br>-<br>-<br>-<br>-<br>-                | \$(1,592,779)<br>(4,153,100)<br>(985,947)<br>(701,231)<br>(71,941)<br>(34,241) | -<br>-<br>-                    |
| (7,539,239)   | -  | (7,539,239)  | -                              |
| -<br>-<br>-<br>-  | 2,489,878<br>416,717<br>103,346<br>(132,776) | 2,489,878<br>416,717<br>103,346<br>(132,776)                                   | -<br>-<br>-<br>-               |
|   | 2,877,165                                    | 2,877,165  |                                |
| (7,539,239)   | 2,877,165                                    | (4,662,074)  | \$ -                           |
|   |  |  | \$ (85,586)                    |
| 3,127,262<br>895,210<br>405,487<br>596,790<br>1,485,822<br>(80,000)             | -<br>74,234<br>295,008<br>-<br>80,000        | 3,127,262<br>895,210<br>479,721<br>891,798<br>1,485,822                        | 90,846<br>-<br>126<br>126<br>- |
| 6,430,571   | 449,242                                      | 6,879,813  | 91,098                         |
| (1,108,668)   | 3,326,407                                    | 2,217,739  | 5,512                          |
| 12,122,852  | 45,977,689                                   | 58,100,541   | (180,280)                      |
| \$ 11,014,184   | <u>\$ 49,304,096</u>                         | \$60,318,280   | \$ (174,768)                   |



# CITY OF STURGIS GOVERNMENTAL FUNDS BALANCE SHEET SEPTEMBER 30, 2011

|  | General<br>Fund                        | Major<br>Street<br>Fund          | Local<br>Street<br>Fund           |
|--|--|----------------------------------|-----------------------------------|
| ASSETS Cash and cash equivalents Investments   | \$ 5,517,075<br>-                      | \$ 25,255                        | \$ 141,835<br>-                   |
| Receivables Accounts Property taxes Special assessments Interest Due from other funds                          | 15,554<br>18,422<br>6,135<br>4,965     | 2,607<br>-<br>22,912<br>-        | -<br>-<br>592,165<br>-            |
| Due from other  Due from other  governmental units  Prepaid items  Inventory                                   | 125,446<br>-<br>-                      | 104,025                          | 31,888                            |
| Total assets   | \$ 5,687,597                           | \$ 154,799                       | \$ 765,888                        |
| LIABILITIES AND FUND BALANCE Liabilities Accounts payable Due to other funds Accrued expenses Deferred revenue | \$ 168,304<br>-<br>88,767<br>2,670,883 | \$ 9,198<br>-<br>3,625<br>22,912 | \$ 3,647<br>-<br>2,315<br>592,165 |
| Total liabilities  | 2,927,954                              | 35,735                           | 598,127                           |
| FUND BALANCE Nonspendable Restricted Committed Unassigned  | -<br>-<br>-<br>2,759,643               | _<br>119,064<br>_<br>            | -<br>167,761<br>-<br>-            |
| Total fund balance   | 2,759,643                              | 119,064                          | 167,761                           |
| Total liabilities and fund balance   | <u>\$ 5,687,597</u>                    | <u>\$ 154,799</u>                | <u>\$ 765,888</u>                 |

|           | Municipal<br>Street<br>Fund    |           | Capital<br>rojects<br>Fund   | Go | Other<br>overnmental<br>Funds                  | Go        | Total<br>vernmental<br>Funds                             |
|-----------|--------------------------------|-----------|------------------------------|----|--|-----------|--|
| \$        | 143,275<br>-                   | \$        | 119,493                      | \$ | 589,511<br>589,713                             | \$        | 6,536,444<br>589,713                                     |
|           | -<br>-<br>-                    |           | -<br>-<br>-                  |    | 22,252<br>-<br>-<br>1,494                      |           | 40,413<br>18,422<br>621,212<br>6,459                     |
|           | -<br>-<br>-<br>-               |           | -<br>-<br>-                  |    | -<br>6,140<br>60,057                           |           | 261,359<br>6,140<br>60,057                               |
| <u>\$</u> | 143,275                        | \$        | 119,493                      | \$ | 1,269,167                                      | <u>\$</u> | 8,140,219  |
| \$        | 552<br>-<br>-<br>-<br>-<br>552 | \$        | -<br>-<br>-<br>-             | \$ | 61,422<br>-<br>20,854<br>53,326                | \$        | 243,123<br>-<br>115,561<br>3,339,286<br>3,697,970        |
|           | -<br>142,723<br>-<br>142,723   |           | -<br>119,493<br>-<br>119,493 |    | 66,197<br>900,246<br>167,122<br>-<br>1,133,565 |           | 66,197<br>1,187,071<br>429,338<br>2,759,643<br>4,442,249 |
| \$        | 143,275                        | <u>\$</u> | 119,493                      | \$ | 1,269,167                                      | \$        | 8,140,219  |

#### GOVERNMENTAL FUNDS

### RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO NET ASSETS OF GOVERNMENTAL ACTIVITIES SEPTEMBER 30, 2011

Total governmental fund balances

\$ 4,442,249

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Governmental capital assets Less accumulated depreciation \$ 16,613,004

<u>(6,879,842)</u> 9,733,162

Because the focus of governmental funds is on short-term financing, some assets will not be available to pay current expenditures. Those assets are offset by deferred revenues in the governmental funds and, therefore, not included in fund balance.

Deferred special assessments

621,212

Certain liabilities are not due and payable in the current period and therefore are not reported in the funds.

| Notes payable                 | (1,043,170) |
|-------------------------------|-------------|
| Compensated absences          | (619,787)   |
| Other postemployment benefits | (3,995,939) |

Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities.

Net assets of the internal service funds \_\_\_\_\_1,876,457

Net assets of governmental activities \$\frac{\$11,014,184}{}\$

# CITY OF STURGIS GOVERNMENTAL FUNDS STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED SEPTEMBER 30, 2011

|   | General<br>Fund               | Major<br>Street<br>Fund | Local<br>Street<br>Fund |
|---|-------------------------------|-------------------------|-------------------------|
| REVENUE   |                               |                         |                         |
| Taxes   | \$ 2,861,642 \$               | 39,988                  | •                       |
| Special assessments                                   | 2,931                         | _                       | 1,486                   |
| Licenses and permits                                  | 65,832                        | _                       | _                       |
| Federal grants  | 236,674                       | _                       | -                       |
| State grants  | 6,299                         | 80,591                  | 7,741                   |
| State shared revenue                                  | 895,210                       | 500,793                 | 184,384                 |
| Charges for services                                  | 120,071                       | _                       | _                       |
| Fines and forfeits                                    | 35,146                        | _                       | _                       |
| Investment income                                     | 394,155                       | 12                      | 178                     |
| Contributions   | _                             | _                       | _                       |
| Payments in lieu of taxes                             | 1,485,822                     | _                       | _                       |
| Administrative reimbursement                          | 967,065                       | _                       | _                       |
| Other   | <u>55,805</u>                 | _                       | 5,767                   |
| Total revenue   | 7,126,652                     | 621,384                 | 425,188                 |
| local revenue   | 7,120,032                     | 021,304                 | 423,100                 |
|   |                               |                         |                         |
| EXPENDITURES  | 20 215                        |                         |                         |
| Legislative   | 32,317                        | _                       | _                       |
| General government                                    | 1,263,293                     | _                       | -                       |
| Public safety   | 3,787,187                     | _                       | _                       |
| Public works  | 286,021                       | 585,462                 | 460,060                 |
| Health and welfare                                    | 71,941                        | _                       | _                       |
| Recreation and cultural                               | 310,098                       | _                       | _                       |
| Capital outlay  | 431,624                       | _                       | -                       |
| Debt services   | 1,860                         |                         |                         |
| Total expenditures                                    | 6,184,341                     | 585,462                 | 460,060                 |
| EXCESS (DEFICIENCY) OF REVENUE                        |                               | •                       |                         |
| OVER EXPENDITURES                                     | 942,311                       | 35,922                  | (34,872)                |
| OTHER FINANCING SOURCES (USES)                        |                               |                         |                         |
| Proceeds from bond issue                              | 200,000                       |                         |                         |
|   |                               | _                       | _                       |
| Operating transfers in                                | 55,000                        | _                       | _                       |
| Operating transfers out                               | (816,100)                     |                         |                         |
| Total other financing sources (uses)                  | (561,100)                     |                         |                         |
| sources (uses)  | (561,100)                     | <u>-</u>                | <u>=</u>                |
| EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER |                               |                         |                         |
| EXPENDITURES AND OTHER USES                           | 381,211                       | 35,922                  | (34,872)                |
| FUND BALANCE - BEGINNING OF YEAR                      | 2,378,432                     | 83,142                  | 202,633                 |
| FUND BALANCE - END OF YEAR                            | <u>\$ 2,759,643</u> <u>\$</u> | 119,064                 | <u>\$ 167,761</u>       |

See accompanying notes to the financial statements

|    | Municipal<br>Street<br>Fund | Capital<br>Projects<br>Fund           | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|----|-----------------------------|---------------------------------------|--------------------------------|--------------------------------|
| \$ | _                           | \$ -                                  | \$ -                           | \$ 3,127,262                   |
| т. | _                           | _                                     | _                              | 4,417                          |
|    | _                           | _                                     | 36,095                         | 101,927                        |
|    | _                           | _                                     | · –                            | 236,674                        |
|    | 50,000                      | _                                     | 1,810                          | 146,441                        |
|    | _                           | _                                     | _                              | 1,580,387                      |
|    | _                           | _                                     | 1,022,673                      | 1,142,744                      |
|    | _                           | _                                     | 2,246                          | 37,392                         |
|    | _                           | 1,155                                 | 7,382                          | 402,882                        |
|    | -                           | _                                     | 91,059                         | 91,059                         |
|    | _                           | _                                     | _                              | 1,485,822                      |
|    | _                           | _                                     | -                              | 967,065                        |
|    | <u> </u>                    |                                       | 48,615                         | 110,187                        |
|    | 50,000                      | 1,155                                 | 1,209,880                      | 9,434,259                      |
|    |                             |                                       |                                |                                |
|    | _                           | _                                     | _                              | 32,317                         |
|    | _                           | _                                     | 256,368                        | 1,519,661                      |
|    | -                           | _                                     | 107,239                        | 3,894,426                      |
|    | 174,947                     | _                                     | 256,386                        | 1,762,876                      |
|    | -                           | _                                     | _                              | 71,941                         |
|    | _                           | _                                     | 1,214,954                      | 1,525,052                      |
|    | -                           | _                                     | 794,895                        | 1,226,519                      |
| _  |                             |                                       | 53,483                         | 55,343                         |
| -  | 174,947                     |                                       | 2,683,325                      | 10,088,135                     |
|    |                             |                                       |                                |                                |
|    | (124,947)                   | 1,155                                 | (1,473,445)                    | (653,876)                      |
|    |                             |                                       |                                |                                |
|    | _                           | _                                     | 783,446                        | 983,446                        |
|    | 100,000                     | 5,000                                 | 664,175                        | 824,175                        |
|    | -                           | · · · · · · · · · · · · · · · · · · · | (15,537)                       |                                |
|    |                             | (,2,330)                              | <u> </u>                       | <u></u>                        |
|    | 100,000                     | (67,538)                              | 1,432,084                      | 903,446                        |
|    |                             |                                       |                                |                                |
|    |                             |                                       |                                |                                |
|    | (24,947)                    | (66,383)                              | (41,361)                       | 249,570                        |
|    |                             |                                       |                                |                                |
|    | 167,670                     | 185,876                               | 1,174,926                      | 4,192,679                      |
| \$ | 142,723                     | \$ 119,493                            | \$ 1,133,565                   | \$ 4,442,249                   |

### CITY OF STURGIS GOVERNMENTAL FUNDS

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2011

Net change in fund balances - total governmental funds \$ 249,570

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives.

Expenditures for capital assets 1,226,519
Depreciation expense (660,178)

Revenues in the statement of activities that do not provide current resources are not reported as revenues in the funds, but rather are deferred to subsequent fiscal years.

Decrease of special assessments (10,292)

Loan proceeds provide current financial resources to governmental funds in the period issued, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of assets.

Proceeds from debt obligations (983,446)
Principal payments on debt obligations 42,703

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.

Decrease in the accrual for compensated absences 31,839

Increase in the accrual for other postemployment benefits (857,022)

Internal service funds are used by management to charge the cost of certain services to individual governmental and business-type funds. The net revenue (expense) of the internal service funds are allocated to governmental and business-type activities.

Net change from internal service funds related to governmental activities

(148,361)

Change in net assets of governmental activities

\$ (1,108,668)

See accompanying notes to the financial statements

# CITY OF STURGIS PROPRIETARY FUNDS STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

| 200770                              | Electric<br>Fund | ;<br>      | Sanitary<br>Sewer<br>Fund |
|-------------------------------------|------------------|------------|---------------------------|
| ASSETS                              |                  |            |                           |
| CURRENT ASSETS                      |                  |            |                           |
| Cash and equivalents                | \$ 2,688,9       | 99 \$      | 390,519                   |
| Investments                         | 15,355,9         | 30         | _                         |
| Receivables                         |                  |            |                           |
| Notes - Current portion             | 146,5            | 540        | _                         |
| Accounts                            | 2,176,6          |            | 330,863                   |
| Interest                            | 73,2             |            | _                         |
| Grant                               | 323,2            |            | _                         |
| Inventory                           | 693,8            | 199        | 89,474                    |
| Prepaid items                       | -                | -          | _                         |
| Due from other funds                | -                |            | _                         |
| Advances due from other funds       | 167,9            | 120        |                           |
| Total current assets                | 21,626,5         | 514        | 810,856                   |
| NONCURRENT ASSETS                   |                  |            |                           |
| Restricted assets                   | 2,644,1          | 92         | _                         |
| Notes receivable                    | 412,6            |            | _                         |
| Special assessments                 | 123,2            |            | 364,360                   |
| Advances due from other funds       | 331,6            | 343        | _                         |
| Other assets                        | 145,5            | 552        | _                         |
| Capital assets, net of depreciation | 21,383,5         | <u> 79</u> | 15,630,900                |
| Total noncurrent assets             | 25,040,8         | <u> </u>   | 15,995,260                |
| Total assets                        | 46,667,3         | 366        | 16,806,116                |

| <br>Water<br>Fund   | Economic Development Fund                                  | Total   | Internal<br>Service<br>Funds                        |
|---|--|---|---|
| \$<br>688,165<br>-  | \$ 60,754 \$   | 3,828,437<br>15,355,930   | \$ 3,070,423  |
| <br>-<br>152,034<br>-<br>61,412<br>-<br>-<br>-<br>901,611 | 20,600<br>-<br>248<br>-<br>-<br>-<br>-<br>-<br>-<br>81,602 | 167,140<br>2,659,591<br>73,489<br>323,291<br>844,785<br>-<br>167,920                            | -<br>-<br>4,521<br>44,754<br>-<br>-<br>3,119,698    |
| <br>319,568<br>-<br>3,894,028<br>4,213,596<br>5,115,207   | 26,718<br>-<br>-<br>-<br>-<br>-<br>-<br>26,718<br>108,320  | 2,644,192<br>439,390<br>807,142<br>331,643<br>145,552<br>40,908,507<br>45,276,426<br>68,697,009 | -<br>-<br>-<br>-<br>833,184<br>833,184<br>3,952,882 |

# CITY OF STURGIS PROPRIETARY FUNDS STATEMENT OF NET ASSETS - Continued SEPTEMBER 30, 2011

|   | Electric<br>Fund     | Sanitary<br>Sewer<br>Fund |
|---|----------------------|---------------------------|
| LIABILITIES   |                      |                           |
| CURRENT LIABILITIES  Current portion of long-term debt                                    | 787,224              | 630,000                   |
| Accounts payable Accrued expenses   | 2,309,984<br>800,736 | 41,636<br>133,532         |
| Customer deposits Due to other funds  | 163,804              |                           |
| Advances due to other funds   | -                    | _                         |
| Deferred revenue  | 44,320               |                           |
| Total current liabilities   | 4,106,068            | 805,168                   |
| NONCURRENT LIABILITIES Long-term debt, net of current portion Advances due to other funds | 6,115,430            | 7,967,759<br>             |
| Total noncurrent liabilities  | 6,115,430            | 7,967,759                 |
| Total liabilities   | 10,221,498           | 8,772,927                 |
| NET ASSETS Invested in capital assets,  |                      |                           |
| net of related debt   | 14,480,925           | 7,033,141                 |
| Restricted  | 2,644,192            | -                         |
| Unrestricted  | <u>19,320,751</u>    | 1,000,048                 |
| Total net assets  | <u>\$ 36,445,868</u> | 8,033,189                 |

| Water<br>Fund       | Economic<br>Development<br><u>Fund</u> | Total         | Internal<br>Service<br><u>Funds</u> |
|---------------------|--|---------------|-------------------------------------|
|                     |  |               |                                     |
| 50,000              | _                                      | 1,467,224     | 70,000                              |
| 17,837              | _                                      | 2,369,457     | 396,606                             |
| 51,981              | -                                      | 986,249       | 1,476                               |
| 240                 | _                                      | 164,044       | _                                   |
| 165 000             | -                                      | 165 000       | -                                   |
| 167,920             | _                                      | 167,920       | _                                   |
|                     | <del>_</del>                           | 44,320        | <del>_</del>                        |
| 287,978             | _                                      | 5,199,214     | 468,082                             |
|                     |  |               |                                     |
| 841,070             | _                                      | 14,924,259    | 546,140                             |
| 331,643             |  | 331,643       |                                     |
| 1,172,713           |  | 15,255,902    | 546,140                             |
|                     |  |               |                                     |
| 1,460,691           | -                                      | 20,455,116    | 1,014,222                           |
|                     |  |               |                                     |
| 2,503,395           | _                                      | 24,017,461    | 217,044                             |
| 2,303,373           | _                                      | 2,644,192     | 217,011                             |
| 1,151,121           | 108,320                                | 21,580,240    | 2,721,616                           |
| <u>\$ 3,654,516</u> | <u>\$ 108,320</u>                      | \$ 48,241,893 | <u>\$ 2,938,660</u>                 |

### RECONCILIATION OF NET ASSETS ON THE STATEMENT OF NET ASSETS FOR ENTERPRISE FUNDS TO NET ASSETS OF BUSINESS-TYPE ACTIVITIES ON THE STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

Net assets - total enterprise funds

\$ 48,241,893

Amounts reported for business-type activities in the statement of net assets are different because:

Internal service funds are used by management to charge the costs of certain services to individual governmental and business-type funds. The net revenue (expense) of the internal service funds are allocated to governmental and business-type activities.

Add - cumulative portion of internal service funds net operating profit attributed to business-type funds

1,062,203

Net assets of business-type activities

\$ 49,304,096

### CITY OF STURGIS PROPRIETARY FUNDS

#### STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET ASSETS YEAR ENDED SEPTEMBER 30, 2011

|  | Electric<br>Fund                         | Sanitary<br>Sewer<br>Fund |
|--|--|---------------------------|
| OPERATING REVENUE Charges for services Interest revenue  | \$ 23,635,532                            | \$ 2,863,618              |
| Other  | 292,096                                  | 12,459                    |
| Total operating revenue  | 23,927,628                               | 2,876,077                 |
| OPERATING EXPENSES Purchased power   | 14,076,999                               | -                         |
| Material, maintenance and other General and administrative   | 2,607,159<br>1,895,219                   |                           |
| Payments in lieu of taxes  | 1,283,000                                |                           |
| Depreciation   | 1,694,291                                | 832,162                   |
| Total operating expenses   | 21,556,668                               | 2,407,209                 |
| OPERATING INCOME   | 2,370,960                                | 468,868                   |
| NONOPERATING REVENUE (EXPENSES) Investment income Interest expense (Loss) Gain on sale of assets Other | 71,869<br>(224,912)<br>63,986<br>217,616 | 46<br>(208,948)<br>-<br>- |
| Total non-operating revenue (expenses)   | 128,559                                  | (208,902)                 |
| INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS   | 2,499,519                                | 259,966                   |
| CAPITAL CONTRIBUTIONS  | 343,830                                  | 156,797                   |
| TRANSFERS Transfers in Transfers out   | 80,000                                   | <del>-</del>              |
| Total transfers  | 80,000                                   |                           |
| CHANGE IN NET ASSETS   | 2,923,349                                | 416,763                   |
| NET ASSETS - BEGINNING OF YEAR   | 33,522,519                               | 7,616,426                 |
| NET ASSETS - ENDING OF YEAR  | <u>\$ 36,445,868</u>                     | <u>\$ 8,033,189</u>       |

| <br>Water<br>Fund                            | Economic<br>Development<br><u>Fund</u> | Total   | Internal<br>Service<br>Funds              |
|--|--|---|---|
| \$<br>1,214,586                              | \$ -<br>3,207                          | \$ 27,713,736<br>3,207                            | \$ 2,845,282                              |
| <br>9,411                                    |  | 313,966   | 248,166                                   |
| 1,223,997                                    | 3,207                                  | 28,030,909  | 3,093,448                                 |
| -<br>357,760<br>350,802<br>72,500<br>296,596 | -<br>-<br>-                            | 14,076,999<br>3,995,709<br>2,659,956<br>1,485,822 | -<br>2,475,718<br>563,421<br>-<br>329,002 |
| <br>290,390                                  |  | 2,823,049   | 329,002                                   |
| <br>1,077,658                                |  | 25,041,535  | 3,368,141                                 |
| 146,339                                      | 3,207                                  | 2,989,374   | (274,693)                                 |
| <br>66<br>(42,993)<br>-<br>5,433             | -<br>) -<br>-                          | 71,981<br>(476,853)<br>63,986<br>223,049          |   |
| <br>(37,494)                                 |  | (117,837)   | 575                                       |
| 108,845                                      | 3,207                                  | 2,871,537   | (274,118)                                 |
| _  | -                                      | 500,627   | _   |
| <br>-<br>-                                   | <br>                                   | 80,000  | <del>-</del>                              |
| <br>   |  | 80,000  |   |
| 108,845                                      | 3,207                                  | 3,452,164   | (274,118)                                 |
| <br>3,545,671                                | 105,113                                | 44,789,729  | 3,212,778                                 |
| \$<br>3,654,516                              | <u>\$ 108,320</u>                      | <u>\$ 48,241,893</u>                              | <u>\$ 2,938,660</u>                       |

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS OF ENTERPRISE FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2011

Changes in net assets - total enterprise funds

\$ 3,452,164

Amounts reported for business-type activities in the statement of activities are different because:

Internal service funds are used by management to charge the costs of certain services to individual governmental and business-type funds. The net revenue (expense) of the internal service funds are allocated to governmental and business-type activities.

Add - net change from internal service funds related to enterprise funds

<u>(125,757</u>)

Change in net assets of business-type activities

\$ 3,326,407

# CITY OF STURGIS PROPRIETARY FUNDS

# STATEMENT OF CASH FLOWS YEAR ENDED SEPTEMBER 30, 2011

| YEAR ENDED SEPTEMBER 30   | ), 2011                       |                           |
|---|-------------------------------|---------------------------|
|   | Electric<br>Fund              | Sanitary<br>Sewer<br>Fund |
| Cash flows from operating activities Receipts from customers and users Receipts from operating grants | \$ 23,650,303 \$              | 2,878,518                 |
| Net loans (made) collected Receipts for internal services   | <del>-</del>                  | -<br>-                    |
| Interest received on loans Other operating revenue  | -<br>292,096                  | -<br>12,459               |
| Payments to employees and suppliers   | (19,206,076)                  |                           |
| Net cash provided by (used for) operating activities  | 4,736,323                     | 1,353,220                 |
| Cash flows from non-capital financing activiti Contributions and other receipts                       | es<br>217,616                 | (22,814)                  |
| Transfers out   | 80,000                        |                           |
| Net cash provided by non-capital financing activities   | 297,616                       | (22,814)                  |
| Cash flows from capital and related financing activities  |                               |                           |
| Principal paid on debt  | (512,224)                     |                           |
| Interest paid on debt<br>Receipts from interfund advances   | (206,137)<br>162,181          | (205,973)                 |
| Payments against interfund advances   | -                             | _                         |
| Customer deposits   | 11,807                        | -                         |
| Acquisition of capital assets   | (2,624,734)                   | (96,507)                  |
| Proceeds from sale of capital assets Receipts from capital grants/contributions                       | 25,500<br>50,958              | _                         |
| Proceeds from issuance of debt  | 3,416,554                     | 6,987                     |
| Net cash provided by (used for) capital and related financing activities                              |                               | (940,493)                 |
| _   | ·                             | , , ,                     |
| Cash flows from investing activities Interest received on investments                                 | 54,507                        | 46                        |
| Purchase of investments   | (5,267,240)                   |                           |
| Proceeds from maturity of investments-  | 1,455,641                     | _                         |
| Collections of loans receivable   | 59,193                        |                           |
| Net cash provided by (used for) investing activities  | (3,697,899)                   | 46                        |
| Net increase (decrease) in cash   | 1,659,945                     | 389,959                   |
| Cash - beginning of year  | 3,673,246                     | 560                       |
| Cash - ending of year   | <u>\$ 5,333,191</u> <u>\$</u> | 390,519                   |

See accompanying notes to the financial statements

| <br>Water<br>Fund                 | Economic<br>Development<br>Fund | Total  | Internal<br>Service<br>Funds |
|-----------------------------------|---------------------------------|--|------------------------------|
| \$<br>1,222,287                   | \$ -                            | \$ 27,751,108                                | \$ 249,820                   |
| -<br>-<br>-                       | 18,572<br>-<br>3,427            | 18,572<br>-<br>3,427                         | -<br>-<br>2,845,282<br>-     |
| <br>9,411<br>(776,277)            |                                 | 313,966<br>_(21,520,110)                     | (3,194,330)                  |
| 455,421                           | 21,999                          | 6,566,963                                    | (99,228)                     |
| <br>5,986<br>-<br>-               | -<br>-<br>-                     | 200,788<br>80,000<br>————                    | -<br>-<br>-                  |
| 5,986                             | -                               | 280,788                                      | -                            |
| (50,000)<br>(40,018)<br>-         |                                 | (1,207,224)<br>(452,128)<br>162,181          |                              |
| (162,181)<br>15<br>(218,672)<br>- | -                               | (162,181)<br>11,822<br>(2,939,913)<br>25,500 | -<br>(147,251)<br>23,826     |
| <br><u> </u>                      | <del>-</del>                    | 50,958<br><u>3,423,541</u>                   |                              |
| (470,856)                         | -                               | (1,087,444)                                  | (252,525)                    |
| 66<br>-<br>-<br>-                 | -<br>-<br>-<br>-                | 54,619<br>(5,267,240)<br>1,455,641<br>59,193 | 4,858<br>-<br>-<br>-<br>-    |
| 66                                |                                 | (3,697,787)                                  | 4,858                        |
| (9,383)                           | 21,999                          | 2,062,520                                    | (346,895)                    |
| <br>697,548                       | <u>38,755</u>                   | 4,410,109                                    | 3,417,318                    |
| \$<br>688,165                     | \$ 60,754                       | \$ 6,472,629                                 | \$ 3,070,423                 |

# CITY OF STURGIS PROPRIETARY FUNDS

# STATEMENT CASH FLOWS - Continued YEAR ENDED SEPTEMBER 30, 2011

|  |    | Electric<br>Fund | Sanitary<br>Sewer<br>Fund |
|--|----|------------------|---------------------------|
| Reconciliation of operating income (loss) to net cash provided by (used for) operating activities  Operating income (loss) | \$ | 2,370,960 \$     | 3 468,868                 |
| Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities                   |    |                  |                           |
| Depreciation   |    | 1,694,291        | 832,162                   |
| Provision for bad debts  |    | - (1.41 0.00)    | _                         |
| Provision for purchased power adjustment   |    | (141,000)        | _                         |
| (Increase) decrease in:  |    |                  |                           |
| Accounts receivable  |    | 14,771           | 14,900                    |
| Loans receivable   |    | _                | _                         |
| Interest receivable  |    | _                | _                         |
| Grants receivable  |    | _                | _                         |
| Inventory  |    | 3,604            | 1,600                     |
| Prepaid items  |    | _                | _                         |
| Due from other funds   |    | _                | _                         |
| Other current assets   |    | _                | _                         |
| Increase (decrease) in:  |    |                  |                           |
| Accounts payable   |    | 868,614          | 11,013                    |
| Accrued expenses   |    | (97,106)         | ·                         |
| Due to other funds   |    | ( ) / / ± 0 0 /  |                           |
| Deferred revenue   |    | 22,189           |                           |
| Not good provided by (used for   |    |                  |                           |
| Net cash provided by (used for) operating activities   | \$ | 4 736 323 6      | 1,353,220                 |
| operacting accervatores  | Ų  | 1,130,343        | , <u> </u>                |

| <br>Water<br>Fund           | Economic<br>Development<br>Fund | Total                              | nternal<br>Service<br>Funds     |
|-----------------------------|---------------------------------|------------------------------------|---------------------------------|
| \$<br>146,339               | \$ 3,207                        | \$<br>2,989,374                    | \$<br>(274,693)                 |
| 296,596<br>-<br>-           | -<br>-<br>-                     | 2,823,049<br>-<br>(141,000)        | 329,002<br>-<br>-               |
| 7,701<br>-<br>-<br>-        | 18,572<br>220                   | 37,372<br>18,572<br>220            | 1,654<br>-<br>-<br>-            |
| (1,803)<br>-<br>-<br>-      | -<br>-<br>-<br>-                | 3,401<br>-<br>-<br>-               | 3,132<br>(44,754)<br>-<br>-     |
| (4,364)<br>10,952<br>-<br>- | -<br>-<br>-<br>-                | 875,263<br>(61,477)<br>-<br>22,189 | (109,782)<br>(1,799)<br>(1,988) |
| \$<br>455,421               | <u>\$ 21,999</u>                | \$<br>6,566,963                    | \$<br>(99,228)                  |

# CITY OF STURGIS FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET ASSETS SEPTEMBER 30, 2011

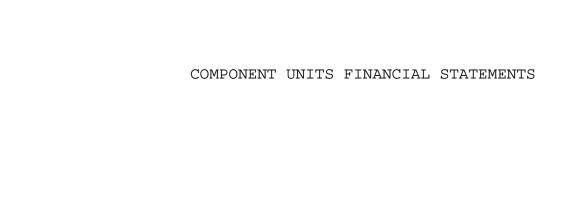
|  |    | Pension<br>Trust<br>Fund | Pos | Other stemployment Benefit Trust Fund |    | Agency<br>Fund |
|--|----|--------------------------|-----|---------------------------------------|----|----------------|
| ASSETS   |    |                          |     |                                       |    |                |
| Cash and cash equivalents<br>Investments at market value | \$ | 30,316                   | \$  | -                                     | \$ | 85,314         |
| Money market funds                                       |    | 1,085,674                |     | 484,281                               |    | _              |
| U.S. Government agencies                                 |    | 4,579,770                |     | _                                     |    | _              |
| Mutual funds   |    | 4,132,663                |     | -                                     |    | _              |
| Common and preferred stock                               |    | 14,394,369               |     | -                                     |    | _              |
| Accounts receivable                                      |    | _                        |     | _                                     |    | _              |
| Dividends and interest                                   |    |                          |     |                                       |    |                |
| receivable   | _  | 34,619                   | _   |                                       | _  |                |
| Total assets   |    | 24,257,411               |     | 484,281                               |    | 85,314         |
| _LIABILITIES_  |    |                          |     |                                       |    |                |
| Accounts payable   |    | 16,000                   |     | _                                     |    | _              |
| Due to other governmental units                          |    | 10,000                   |     | _                                     |    | 64,234         |
| Other liabilities  |    | _                        |     | _                                     |    | 21,080         |
| 001101 114201110100                                      |    |                          |     |                                       |    | 227000         |
| Total liabilities  |    | 16,000                   |     |                                       |    | 85,314         |
| NET ASSETS   |    |                          |     |                                       |    |                |
| Held in trust for  |    |                          |     |                                       |    |                |
| pension benefits   | \$ | 24,241,411               | \$  | 484,281                               | \$ |                |

See accompanying notes to the financial statements

# CITY OF STURGIS FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS YEAR ENDED SEPTEMBER 30, 2011

|  |               | Other                     |
|--|---------------|---------------------------|
|  | Pension       | Postemployment<br>Benefit |
|  | Trust         | Trust                     |
|  | Fund          | Fund                      |
| ADDITIONS  |               |                           |
| Contributions:   |               |                           |
| Employer   | \$ 750,122    | \$ 500,000                |
| Employee   | 26,206        |                           |
| Total contributions  | 776,328       | 500,000                   |
| Investment income:   |               |                           |
| Interest and dividends Net appreciation (depreciation)             | 808,585       | -                         |
| in fair value of investments                                       | (1,022,339)   | (15,644)                  |
| Investment expenses  | (174,242)     |                           |
| Total investment income (loss)                                     | (387,996)     | (15,719)                  |
| Total additions  | 388,332       | 484,281                   |
| DEDUCTIONS   |               |                           |
| Benefits   | 1,272,504     | _                         |
| Administrative expense   | 33,873        |                           |
| Total deductions   | 1,306,377     |                           |
| Net increase (decrease)  | (918,045)     | 484,281                   |
| Net assets held in trust for pension benefits<br>Beginning of year | 25,159,456    |                           |
| End of year  | \$ 24,241,411 | \$ 484,28 <u>1</u>        |

See accompanying notes to the financial statements



# CITY OF STURGIS DISCRETELY PRESENTED COMPONENT UNITS STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

|   | Dev       | Downtown<br>Development<br>Authority |           | Brownfield<br>Redevelopment<br><u>Authority</u> |  |  |
|---|-----------|--------------------------------------|-----------|---|--|--|
| ASSETS  |           |                                      |           |   |  |  |
| Cash and cash equivalents<br>Accounts receivable<br>Lease receivable - current<br>portion | \$        | 83,102<br>6,279<br>-                 | \$        | 125,407<br>146,375<br>-                         |  |  |
| Lease receivable - long-term<br>portion<br>Capital assets<br>Other capital assets, net    |           | -                                    |           | -   |  |  |
| of depreciation   |           | 452,786                              |           |   |  |  |
| Total assets  |           | 542,167                              |           | 271,782   |  |  |
| LIABILITIES   |           |                                      |           |   |  |  |
| Accounts payable<br>Rental deposits<br>Deferred revenue                                   |           | 3,937<br>1,150<br>44,543             |           | 6,660<br>-<br>-                                 |  |  |
| Debt Obligations:  Due within one year  Due in more than one year                         |           | 9,542<br>169,207                     |           | -<br>608,382                                    |  |  |
| Total liabilities   |           | 228,379                              |           | 615,042   |  |  |
| NET ASSETS Invested in capital assets, net of related debt Unrestricted (deficit)         |           | 274,037<br>39,751                    |           | -<br>(343,260)                                  |  |  |
| Total net assets (deficit)  | <u>\$</u> | 313,788                              | <u>\$</u> | (343,260)                                       |  |  |

| Devel<br>Fi | ocal<br>lopment<br>nance<br>hority |    | Building<br>Authority | Combined<br>Totals        |
|-------------|------------------------------------|----|-----------------------|---------------------------|
| \$          | 26,930<br>-                        | \$ | -<br>-                | \$<br>235,439<br>152,654  |
|             | -                                  |    | 200,000               | 200,000                   |
|             | _                                  |    | 9,805,000             | 9,805,000                 |
|             |                                    |    |                       | <br>452,786               |
|             | 26,930                             |    | 10,005,000            | 10,845,879                |
|             | -<br>-<br>26,674                   |    | -<br>-<br>-           | 10,597<br>1,150<br>71,217 |
|             | 22,224<br>123,328                  |    | 200,000<br>9,805,000  | <br>231,766<br>10,705,917 |
|             | 172,226                            |    | 10,005,000            | 11,020,647                |
|             | -<br>(145,296)                     | _  | -<br>-                | <br>274,037<br>(448,805)  |
| \$          | (145,296)                          | \$ |                       | \$<br>(174,768)           |

# CITY OF STURGIS DISCRETELY PRESENTED COMPONENT UNITS STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2011

|  | Program Revenues |          |    | enues                   |    |                                     |
|--|------------------|----------|----|-------------------------|----|-------------------------------------|
|  | <u> </u>         | Expenses |    | narges<br>for<br>rvices | Gi | perating<br>cants and<br>cributions |
| Downtown Development<br>Authority          | \$               | 106,599  | \$ | 22,789                  | \$ | 725                                 |
| Brownfield Redevelopment<br>Authority      |                  | 154,099  |    | -                       |    | 151,598                             |
| Local Development<br>Finance Authority     |                  | -        |    | -                       |    | -                                   |
| Building Authority                         |                  | 458,997  |    | 458,997                 |    |                                     |
| Total discretely presented component units | \$               | 719,695  | \$ | 481,786                 | \$ | 152,323                             |

General revenues:

Captured property taxes
Unrestricted
investment earnings
Miscellaneous

Total general revenues

Change in net assets

Net assets (deficit) - beginning of year

Net assets (deficit) - end of year

# Net (Expense) Revenue and Change in Net Assets

| Downtown<br>evelopment<br>Authority | Brownfield<br>Redevelopment<br>Authority | Local<br>Development<br>Finance<br>Authority | Building<br>Authority | Combined<br>Totals |
|-------------------------------------|--|--|-----------------------|--------------------|
| \$<br>(83,085)                      | \$ -                                     | \$ -   | \$ -                  | \$ (83,085)        |
| -                                   | (2,501)                                  | -  | -                     | (2,501)            |
| -                                   | -  | -  | -                     | -                  |
| <br>                                |  |  |                       |                    |
| (83,085)                            | (2,501)                                  | -  | -                     | (85,586)           |
| 58,366                              | -  | 32,480                                       | -                     | 90,846             |
| <br>126<br>126                      |  |  |                       | 126<br>126         |
| <br>58,618                          |  | 32,480                                       |                       | 91,098             |
| (24,467)                            | (2,501)                                  | 32,480                                       | -                     | 5,512              |
| <br>338,255                         | (340,759)                                | (177,776)                                    |                       | (180,280)          |
| \$<br>313,788                       | \$ (343,260)                             | \$ (145,296)                                 | \$ -                  | \$ (174,768)       |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the City of Sturgis conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to cities. GAAP includes all Accounting relevant Governmental Standards Board(GASB)pronouncements. In the government-wide financial statements and the fund financial statements for proprietary Financial Accounting Standards Board pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, have been applied unless pronouncements conflict with or contradict pronouncements, in which case, GASB prevails. For enterprise funds, GASB 20 and 34 provide the City the option of electing to apply FASB pronouncements issued after November 30, 1989. The City has elected not to apply those pronouncements. significant accounting policies establishing GAAP and used by the City are discussed below.

### Reporting Entity

The City of Sturgis is incorporated under the provisions of the Home Rule Act of the State of Michigan. The City of Sturgis operates under a Commission - Manager form of government and provides the following services as authorized by its charter: Public safety (police, fire, and inspections), highways and streets, public utilities, sanitation, health and social services, culture, parks and recreation, public improvements, planning and zoning, and general administrative services.

As required by accounting principles generally accepted in the United States of America; GASB Statement 14, The Financial Reporting Entity (as amended by GASB Statement 39); and Statement of Michigan Governmental Accounting and Auditing No. 5, these financial statements present the financial activities of the City of Sturgis (primary government) and its component units, entities for which the government is considered to be financially accountable. Blended component units, although separate entities are, in substance, part of the City's operations, so data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the governmentwide financial statements to emphasize that they are legally separate from the primary government.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

### Discretely Presented Component Units

a. The Downtown Development Authority was created as a taxincrement financing (TIF)district to correct and prevent deterioration in the downtown district, encourage historical preservation, and to promote economic growth within the downtown district. Members of the DDA are appointed by the City Commission and the Authority is fiscally dependent on the City since the City Commission approves the DDA budget and must approve any debt issuance.

Complete financial statements of the Downtown Development Authority may be obtained at their administrative office: 208 W. Chicago Rd., Sturgis, MI 49091

- b. The Brownfield Redevelopment Authority was established pursuant to Act 381 of the Public Acts of 1996, as amended. The purpose of the Authority is to treat and revitalize environmentally distressed Brownfield zones. The Authority is financed by the tax increment financing, Federal grants, State grants, and State loans and has named the City of Sturgis as its fiscal agent. Members of the Brownfield Development Authority are approved by the City Commission.
- c. The Local Development Finance Authority's (LDFA) purpose is to finance improvements, through the use of tax increment financing, within the City's borders. The LDFA was established as a tax increment financing (TIF) district in 2008 in accordance with Act 281 of the Public Acts of 1987, as amended. Members of the Local Development Finance Authority are approved by the City Commission.
- d. The City of Sturgis Building Authority was established pursuant to Act 31 of the Public Acts of 1948, as amended. Its purpose is to provide for the acquisition and construction of certain public buildings including hospital buildings and additions. Members of the Building Authority are approved by the City Commission. The Building Authority is treated as a discretely presented component unit as the only project has been for hospital building addition operated by Sturgis Hospital, Inc. a non-component unit of the City. Debt obligations are financed by a lease agreement with Sturgis Hospital, INC.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Basis of Accounting - Government-Wide Financial Statements - The statement of net assets and the statement of activities display information about the City as a whole. They include all funds of the reporting entity except for fiduciary funds. These statements distinguish between activities that are governmental and those that are considered business-type activities. Internal service fund activity is eliminated to avoid "doubling-up" revenues and expenses.

The government-wide statements are prepared using the economic resources measurement focus and the accrual basis of accounting. This is the same approach used in preparation of the proprietary fund financial statements but differs from the manner in which the governmental fund financial statements are prepared. Therefore, governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

The government-wide statement of activities presents a comparison between expenses, both direct and indirect, and program revenues for each segment of the business-type activities of the City and for each governmental and component unit program. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Some functions, such as administrative and financial services include expenses that are, in essence, indirect expenses of other functions. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program.

Revenues which are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each program is self-financing or draws from the general revenues of the City.

Net assets should be reported as restricted when constraints placed on net asset use are either externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. When both restricted and unrestricted resources are available, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Basis of Accounting - Fund Financial Statements - Fund financial statements of the reporting entity are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary and fiduciary. The focus of governmental and enterprise fund financial statements is on major funds rather than reporting funds by type. A fund is considered major if it is the primary operating fund of the City or meets the following criteria:

- \* Total assets, liabilities, revenues or expenditures/expenses of that individual governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category or type; and
- \* Total assets, liabilities, revenues or expenditures/expenses of the individual governmental or enterprise fund are at least 5 percent of the corresponding total for all governmental and enterprise funds combined.
- \* Any fund the City elects to include as a major fund.

Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column. The internal service funds are presented in a single column on the face of the proprietary fund statements.

The City reports the following major funds:

**General Fund** - The general fund is the general operating fund of the City. The fund is used to account for all financial transactions except those required to be accounted for in another fund. Revenues are derived primarily from property taxes, state shared revenues and charges for services.

### Special Revenue Funds

Major Street and Trunkline Fund - To account for gas and weight tax allocations to the City by the Michigan Department of Transportation for construction and maintenance of major streets within the City.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

**Local Street Fund** - To account for gas and weight tax allocations to the City by the Michigan Department of Transportation for construction and maintenance of local streets within the City.

Municipal Street Fund - To account for transfers from the General Fund designated for maintenance of major and local streets within the City.

Capital Projects Fund - To account for transfers from the General Fund designated for capital projects.

### Enterprise Funds

**Electric Fund** - To account for user charges and for operating expenses and debt service of the City's electric utility system.

Water Fund - To account for user charges and for operating expenses and debt service of the City's water system.

**Sewer Fund** - To account for user charges and for operating expenses and debt service of the City's sewer system.

**Economic Development Fund** - To account for loans to businesses located within the City for economic development.

The following is a description of three major categories and various fund types within those categories into which the funds are grouped:

Governmental Fund - All governmental funds are accounted for using modified accrual basis of accounting and the current financial resources measurement focus. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become susceptible to accrual (i.e., when they become both measurable and available). Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Revenue Recognition - "Measurable" means the amount of the transaction can be determined and "available" means collectable within the current period or soon enough thereafter to be used to pay liabilities of the current The City considers property taxes, assessments, licenses, interest revenue and charges for sales and services as susceptible to accrual if the amount was due on or before fiscal year end and collection was within one year after year end except for property taxes for which collection must be within two months of year end. Reimbursements due for state and federally funded projects are accrued as revenue at the time the expenditures are made, or when received in advance, deferred until expenditures are All other revenue is recognized as payments are received.

Expenditure Recognition - The measurement focus of governmental accounting is on decreases in net financial resources (expenditures) rather than expenses. Most expenditures are measurable and are recorded when the related fund liability is incurred. However, principal and interest on general long-term debt, which has not matured, are recognized when paid. Allocation of costs, such as depreciation and amortization, are not recognized in the governmental funds.

The following is a description of the governmental fund types of the City:

General Fund - The general fund is the general operating fund of the City. The fund is used to account for all financial transactions except those required to be accounted for in another fund. Revenues are derived primarily from property taxes, state shared revenues and charges for services.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources (other than special assessments and major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action.

**Permanent Funds** - The permanent funds are used to account for the assets of legal trust agreements held by the City as trustee for which only the interest income on the principal may be spent.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Proprietary Funds - All proprietary funds are accounted for using the accrual basis of accounting. These funds account for operations that are primarily financed by user charges. The economic resource focus concerns determining costs as a means of maintaining the capital investment and management control. Their revenues are recognized when they are earned and their expenses are recognized when they are incurred. Allocations of costs, such as depreciation, are recorded in proprietary funds. Unbilled utility receivables are recorded at year end.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's enterprise funds and internal service funds are charges to customers for sales and services. The water and sewer funds also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses include the cost of sales and services, administrative costs and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following is a description of the proprietary fund types of the City:

Enterprise Funds - Enterprise funds report operations that provide services which are financed primarily by user charges, or activities where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes.

Internal Service Funds - Internal service funds are used to record the financing of goods or services provided by the City to other departments and funds or to other governmental units on a cost reimbursement basis.

Fiduciary Funds (Not Included in Government-Wide Financial Statements) - Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support City programs.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Agency Funds - Agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. The agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

**Pension Trust Funds** - The pension trust funds are used to account for the assets held by the City as trustee for the employee retirement systems.

Other Postemployment Benefit Trust Funds - The other postemployment benefit trust funds are used to account for the assets held by the City as trustee for the employee retirement health insurance systems.

Budgets and Budgetary Accounting - Budgets are adopted on a basis consistent with generally accepted accounting principles. Annual appropriated budgets are legally adopted for the general and special revenue funds. The City adopts its budget in accordance with City Charter and Public Act 621, the Uniform Budgeting and Accounting Act, which mandates an annual budget process and an annual appropriation act to implement the budget. The City follows these procedures in establishing the budgetary data reflected in the financial statements:

- \* Prior to August 1, the City Manager submits to the City Commission a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
- \* Public hearings are conducted at the City hall to obtain public comments.
- \* Prior to August 20th the budget and annual appropriations act are legally adopted by the City Commission.
- \* Formal budget integration is employed as a management control device during the year for all budgetary funds.
- \* Budgetary control is exercised at the department level in the general fund, and at the total expenditure or "fund" level for the special revenue funds. Similarly, the City's "appropriation centers" are defined at the department level in the general fund and at the total expenditure or "fund" level for the special revenue funds. The City Manager is empowered to transfer line-item budget amounts within appropriation centers.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Budgets and Budgetary Accounting - Continued

- \* Budget transfers between appropriation centers or changes to appropriation center totals require formal amendment by the City Commission. Expenditures in the special revenue funds are classified by major functional category for informational purposes. Budgets for the current year are carefully reviewed throughout the year for any revisions of estimates. The legislative body amends the general appropriation act as soon as it becomes apparent this action is necessary. In 2011, the general fund and special revenue fund budgets were amended to reflect actual expenditures that were higher than originally budgeted.
- \* All budget appropriations lapse at the end of the year.
- \* Budgets as presented for the governmental funds are prepared on the modified accrual basis consistent with generally accepted accounting principles.

**Deposits and Investments** - Statutes authorize the primary government and component units to invest in the following:

- \* In bonds, securities and other obligations of the United States or agency or instrumentality of the United States.
- \* In certificates of deposit, savings accounts, deposit accounts or depository receipts of a bank which is a member of the Federal Deposit Insurance Corporation, a saving and loan association which is a member of the Federal Savings and Loan Insurance Corporation or a credit union which is insured by the National Credit Union Administration.
- \* In commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase.
- \* In United States government of federal agency obligation repurchase agreements.
- \* In banker's acceptances of United States banks.
- \* In obligations of this state or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- \* In mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

The City's pension trust fund is also authorized to invest in corporate bonds, common stock and certain other investment vehicles. The City's deposits and investments are in accordance with statutory authority.

The City maintains a cash and investment pool that is available for use by all funds and component units. Each fund type's or component unit's portion of this pool is displayed on the combined balance sheet as "cash and cash equivalents".

In addition, certain City funds including the Pension Trust Fund, Cemetery Trust Fund, and Electric Fund have investments which are separately held from those of other City funds. For the purpose of the statement of cash flows, the City considers all assets held in the cash and investment pool to be cash and cash equivalents because the investments are not identifiable to the specific funds and the assets can be withdrawn at any time, similar to a demand deposit account. Investments with a maturity of greater than one year at the date of purchase are stated at fair value and all other investments are stated at cost or amortized cost.

Receivables and Payables - Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds." All other outstanding balances between funds are reported as "due to/due from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances".

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes attach as enforceable liens on property as of December 31. levied on July 1 of the following year and are payable from the date of levy through August 15. Taxes levied on July 1 are recorded as receivables and deferred revenue. Taxes recognized as revenue (and become available for appropriation) in the fiscal year following the levy date. The City bills and collects its own property taxes and also taxes for the county and school districts. Collections of all the taxes remittance of them to the other taxing authorities are accounted for in the current tax fund. The City is permitted by state law without voter approval to levy taxes up to \$11.8894 per \$1,000 of state equalized valuation for general governmental purposes. The tax rate to finance City services for the year ended September 30, 2011, was \$10.0285 per \$1,000 of taxable The 2010 taxable value of valuation. the City was \$258,190,441.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Inventories and Prepaid Items - Inventories include materials, repair parts and supplies for various City operations and are valued at the lower of cost (first-in, first-out) or market. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Restricted Cash and Cash Equivalents - Certain proceeds of the City's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because their use is limited by applicable bond covenants.

Cash Overdrafts - To facilitate cash management and to maximize interest income, the primary government and component units have pooled certain cash and investment accounts. Cash overdrafts represent a deficit position in the pooled account and have been classified as amounts due to other funds.

Capital Assets and Depreciation - Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost of purchase or construction. Contributed assets are recorded at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are also capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

|                            | <u>Depreciable Life-Years</u> |
|----------------------------|-------------------------------|
| Land improvements          | 7-40                          |
| Roads and sidewalks        | 7-20                          |
| Utility systems            | 30-50                         |
| Buildings and improvements | 15-50                         |
| Machinery and equipment    | 5-20                          |
| Vehicles                   | 2-7                           |
| Furniture and other        | 3-7                           |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Compensated Absences - City employees are granted vacation and sick leave in varying amounts based on length of serice and employee group. Unused vacation and sick leave days are paid to employees upon termination under limits that vary by employee group. The City follows the accounting and reporting principles outlined in GASB 16, with regard to employee vacation and sick leave. The liability for these compensated absences is recorded as long-term debt in the government-wide statements. The current portion of this debt is estimated based on historical trends. In the fund financial statements, governmental funds report only the compensated absence liability payable from expendable available financial resources while the proprietary funds report the liability as it is incurred.

Long-Term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Net Assets and Fund Equity - The difference between fund assets and liabilities is "Net Assets" on the government-wide, proprietary, and fiduciary fund statements and "Fund Balance" on governmental fund statements. Net Assets are classified as "Invested in Capital Assets, Net of Related Debt," legally "Restricted" for specific purpose, or "Unrestricted" and available for appropriation for the general purposes of the fund. In governmental fund financial statements, fund balances are classified as follows:

Nonspendable - Amounts that cannot be spent either because they are a) not in a spendable form or b) legally or contractually required to be maintained intact.

Restricted - Amounts that can be spent only for specific purpose because of the City Charter, state or federal laws, or externally imposed conditions by grantors or creditors.

Committed - Amounts that can be used only for specific purpose determined by a formal action by City Commission ordinance or resolution. These amounts can not be used for any other purpose unless the City Commission removes or changes the specified use by taking the same type of action (ordinance or resolution) that was employed when the funds were initially committed.

Assigned - Amounts that are designated by the Manager for a particular purpose but are not spendable until a budget ordinance is passed by the City Commission.

Unassigned - Amounts that cannot be properly classified in one of the other four categories. The General Fund is the only fund that reports a positive unassigned fund balance amount. Unassigned balances also include negative balances in the governmental funds reporting resources restricted for specific programs.

Use of Estimates - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 2 - DEPOSITS AND INVESTMENTS

A reconciliation of cash and investments as shown in the basic financial statements for the City's deposits and investments is as follows:

|                              | <u>Deposits</u>      | Investments          | Total                |  |  |  |
|------------------------------|----------------------|----------------------|----------------------|--|--|--|
| Financial statement caption: |                      |                      |                      |  |  |  |
| Primary Government:          |                      |                      |                      |  |  |  |
| Cash and investments         | \$ 13,126,438        | \$ 15,355,930        | \$ 28,482,368        |  |  |  |
| Restricted assets            | 2,066,800            | 1,475,971            | 3,542,771            |  |  |  |
| Component Units:             |                      |                      |                      |  |  |  |
| Cash and Investments         | 235,439              | _                    | 235,439              |  |  |  |
| Fiduciary Funds:             |                      |                      |                      |  |  |  |
| Cash and cash                |                      |                      |                      |  |  |  |
| equivalents                  | 115,630              | _                    | 115,630              |  |  |  |
| Investments                  |                      | <u>24,676,757</u>    | <u>24,676,757</u>    |  |  |  |
|                              |                      |                      |                      |  |  |  |
| Total                        | <u>\$ 15,544,307</u> | <u>\$ 41,508,658</u> | <u>\$ 57,052,965</u> |  |  |  |

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. A local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Retirement System is also authorized to invest a portion of its assets in stocks that are registered on a national securities exchange and mutual funds of diversified investment companies having assets greater than \$100 million.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

# NOTE 2 - DEPOSITS AND INVESTMENTS - Continued

As of September 30, 2011, the maturities and credit quality rating of debt securities are as follows:

|                                    |                   | Inve     | stment Maturi | ties (In Yea | ars)      |                       |
|------------------------------------|-------------------|----------|---------------|--------------|-----------|-----------------------|
|                                    | <u>Fair Value</u> | < Than 1 | 1-5           | 6-10         | > Than 10 | <u>S&amp;P Rating</u> |
| * Primary Government               |                   |          |               |              |           |                       |
| Sturgis Bank & Trust Co.           |                   |          |               |              |           |                       |
| Treasury Money Market              | \$ 34,981         |          |               |              |           | Not Rated             |
| Century Bank - Northern Trust-     |                   |          |               |              |           |                       |
| Northern Inst. Govt. Portfolio     | 1,073,599         |          |               |              |           | Not Rated             |
| Citizens Bank - SEI Daily Income   |                   |          |               |              |           |                       |
| Treasury II Money Market           | 6,101             |          |               |              |           | Not Rated             |
| Citizens Bank - Mutual Fund-       |                   |          |               |              |           | _                     |
| Vanguard Short-Term Fed-Adm.       | 174,868           |          |               |              |           | Not Rated             |
| U.S. Government Agencies           | <u>15,542,352</u> | 151,874  | 8,113,536     | 7,264,726    | 12,216    | AAA-AA                |
| E . 1 D                            | 16 021 001        |          |               |              |           |                       |
| Total Primary Government           | 16,831,901        |          |               |              |           |                       |
|                                    |                   |          |               |              |           |                       |
| * Pension Trust Fund               |                   |          |               |              |           |                       |
| rension fluse rund                 |                   |          |               |              |           |                       |
| Sturgis Bank and Trust Co.         |                   |          |               |              |           |                       |
|                                    |                   |          |               |              |           |                       |
| Federated Government Obligations   |                   |          |               |              |           |                       |
| Tax MDG FD PRIN                    | 1,085,674         |          |               |              |           | Not Rated             |
| U.S. Government Agencies           | 4,579,770         | 798,069  | 533,736       | _            | 3,247,965 | AAA-AA                |
| PIMCO Fixed Income Series C Instl  | 2,037,637         |          |               |              |           | Not Rated             |
| PIMCO Fixed Income SHS             |                   |          |               |              |           |                       |
| Series M Instl                     | 2,095,026         |          |               |              |           | Not Rated             |
| Common and Preferred Stocks        | 14,394,369        |          |               |              |           | N/A                   |
| Total Pension Trust Fund           | 24,192,476        |          |               |              |           |                       |
|                                    |                   |          |               |              |           |                       |
| * OPEB Trust Fund                  |                   |          |               |              |           |                       |
|                                    |                   |          |               |              |           |                       |
| Municipal Employee's Retirement Sy |                   | gan      |               |              |           |                       |
| MERS Established Market Fund       | 484,281           |          |               |              |           | Not Rated             |
|                                    |                   |          |               |              |           |                       |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 2 - DEPOSITS AND INVESTMENTS - Continued

Interest Rate Risk - State law limits the allowable investments and the maturities of some of the allowable investments. The City's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk - State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified above. The City's investment policy does not have specific limits in excess of state law on investment credit risk. The ratings for each investment are identified above for investments held at year end.

Custodial Credit Risk - Deposits - Custodial credit risk is the risk that in the event of a bank failure, the City's deposits may not be returned. State law does not require and the City does not have a policy for deposit custodial credit risk. At September 30, 2011, the City had \$14,524,000 of bank deposits (certificates of deposit, checking and savings accounts) that were uninsured and uncollateralized. The Component Units had \$-0- of bank deposits that were uninsured and uncollateralized. The City and the Component Units believe that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the City and the Component Units evaluates each financial institution with which they deposit funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Custodial Credit Risk - Investments - For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the City does not have a policy for investment custodial credit risk. However, while uninsured and unregistered, the City's funds are not exposed to custodial credit risk since the securities are held in the counterparty's trust department in the City's name.

Concentration of Credit Risk - State law limits allowable investments but does not limit concentration of credit risk as identified above. The City's investment policy does not have specific limits in excess of state law on concentration of credit. All investments held at year end are reported above.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 3 - RECEIVABLES

Receivables in the governmental activities are 65 percent special assessments, 2 percent property tax, 28 percent due from other governments, 4 percent accounts receivable, and 1 percent accrued interest. Business-type activities receivables are 59 percent due from customers, 14 percent loans, 18 percent special assessments, 7 percent due from other governments, and 2 percent accrued interest.

Accounts receivable of the Electric Fund are reported net of an allowance for uncollectible accounts of \$200,000.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

<u>Unavailable</u> <u>Unearned</u> <u>Total</u>

| Property taxes levied and collected for next fiscal years operation                  |         |         |                    |             |
|--|---------|---------|--------------------|-------------|
| (general fund) Special assessments not yet du  | \$<br>e | -       | \$2,654,084        | \$2,654,084 |
| (General, major and local street funds) Customer deposits for future services/events |         | 621,212 | -                  | 621,212     |
| (general and special revenue funds)  |         |         | 63,990             | 63,990      |
|  | \$      | 621,212 | \$2,718,074        | \$3,339,286 |
|  |         |         |                    |             |
| Component Units  |         |         |                    |             |
| Property taxes levied and collected for next fiscal                                  |         |         |                    |             |
| years operation<br>Grant funds collected in  | \$      | -       | \$ 69,617          | \$ 69,617   |
| advance of project costs   | \$      |         | 1,600<br>\$ 71,217 |             |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

## NOTE 4 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Interfund receivables and payables consisted of the following at September 30, 2011:

| Fund/                       |                   | Fund/          |                 |
|-----------------------------|-------------------|----------------|-----------------|
| Component Unit              | <u>Receivable</u> | Component Unit | <u> Payable</u> |
| Due from/to other fur       | <u>ıds</u>        |                |                 |
| Totals                      | NONE              |                | NONE            |
| Advances from/to other      | <u>er</u>         |                |                 |
| Electric                    | 499,563           | Water          | 499,563         |
| Total Primary<br>Government | \$ 499,563        |                | \$ 499,563      |

The Due From/To Other Fund balances resulted from temporary loans to cover cash short falls in a given fund and from a time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Also, certain amounts are reported as internal balances in the statement of net assets relative to the elimination of Internal Service Funds.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

# NOTE 4 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS - Continued

Transfers consisted of the following for the year ended September 30, 2011:

| Fund                        | Tr | cansfers<br>Out | Fund  | Tr | ansfers<br>In  |
|-----------------------------|----|-----------------|---|----|--|
| General                     | \$ | 816,100         | Municipal Street Building Department Housing Development Cemetery Drug Enforcement Parks and Recreation Civic Auditorium - operating Civic Auditorium - debt service Airport Electric | \$ | 100,000<br>60,000<br>10,000<br>150,000<br>5,000<br>85,000<br>220,000<br>46,100<br>60,000<br>80,000 |
|                             |    | 816,100         |   |    | 816,100  |
| Capital Projects            | }  | 72,538          | Civic Auditorium<br>General   |    | 6,038<br>55,000  |
|                             |    | 72,538          | Cemetery  |    | 11,500<br>72,538   |
| Airport                     |    | 5,000           | Capital Projects  |    | 5,000  |
| Cemetery Trust              |    | 10,537          | Cemetery  |    | 10,537   |
| Total Primary<br>Government |    | 904,175         |   | \$ | 904,175  |

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) the transfer from the major street fund to the local street fund represents the sharing of gas and weight tax revenues; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

# NOTE 5 - CAPITAL ASSETS

Capital assets activity for the year ended September 30, 2011, was as follows:

| Primary Government                                | Balance<br>October 1,<br>2010 | Additions          | Se<br><u>Disposals</u> | Balance eptember 30,   |
|---|-------------------------------|--------------------|------------------------|------------------------|
| Governmental activiti                             | es                            |                    |                        |                        |
| Capital assets, not<br>being depreciated:<br>Land | \$ 566,260                    | \$ -               | \$ -                   | \$ 566,260             |
| Capital assets, beir depreciated:                 |                               |                    |                        |                        |
| Infrastructure<br>Land                            | 2,164,380                     | -                  | _                      | 2,164,380              |
| improvements                                      | 4,061,007                     | 155,902            | _                      | 4,216,909              |
| Buildings and improvements                        | 7,373,262                     | 1,059,530          | _                      | 8,432,792              |
| Machinery and equipment                           | 1,599,508                     | 34,274             | 7,867                  | 1,625,915              |
| Vehicles  | 2,482,843                     | 79,889             | 14,749                 |                        |
| Office furniture and equipment                    | 367,050                       |                    |                        | 367,050                |
| Subtotal  | 18,048,050                    | 1,329,595          | 22,616                 | 19,355,029             |
| Accumulated depreciat                             | ion                           |                    |                        |                        |
| Infrastructure Land improvements                  | 1,352,644<br>1,292,468        | 144,292<br>207,050 | -<br>-                 | 1,496,936<br>1,499,518 |
| Buildings and<br>improvements<br>Machinery and    | 2,208,302                     | 282,909            | -                      | 2,491,211              |
| equipment<br>Vehicles                             | 1,392,586<br>1,919,509        | 83,262<br>191,985  | 7,867<br>14,133        | 1,467,981<br>2,097,361 |
| Office furniture and equipment                    | 367,050                       |                    |                        | 367,050                |
| Subtotal  | 8,532,559                     | 909,498            | 22,000                 | 9,420,057              |
| Net capital assets being depreciated              | 9,515,491                     |                    |                        | 9,934,972              |
|   |                               |                    |                        |                        |
| Net capital assets                                | \$10,081,751                  |                    |                        | <u>\$10,501,232</u>    |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

# NOTE 5 - CAPITAL ASSETS - Continued

|  | Balance<br>October 1, |           | Disposals/ | Balance<br>Sept. 30, |
|--|-----------------------|-----------|------------|----------------------|
|  | 2010                  | Additions | Transfers  | _                    |
| Business-Type activit                            | ies                   |           |            |                      |
| Capital assets, not being depreciated:           |                       |           |            |                      |
| Land Construction in                             | \$ 741,382            | \$ 2,007  | \$ 166,296 | \$ 577,093           |
| progress   | 6,873,043             | 2,475,088 | 6,791,127  | 2,557,004            |
| Subtotal   | 7,614,425             | 2,477,095 | 6,957,423  | 3,134,097            |
| Capital assets, bein depreciated:                | ng                    |           |            |                      |
| Land improvements                                |                       | -         | _          | 1,474,936            |
| Buildings, improv<br>and system<br>Machinery and | 85,037,790            | 7,002,054 | 176,019    | 91,863,825           |
| equipment  | 1,046,807             | 255,928   | 10,672     |                      |
| Vehicles<br>Office furniture                     | 899,430               | 34,238    | 6,321      | 927,347              |
| and equipment                                    | 19,952                | 5,900     |            | 25,852               |
| Subtotal   | 88,478,915            | 7,298,120 | 193,012    | 95,584,023           |
| Accumulated depreciat                            | ion                   |           |            |                      |
| Land improvements<br>Buildings, improv           |                       | 98,330    | -          | 669,364              |
| and system<br>Machinery and                      | 53,140,222            | 2,713,885 | 57,206     | 55,796,901           |
| equipment  | 476,113               | 40,158    | 4,068      | 512,203              |
| Vehicles   | 705,109               | 46,143    | 6,057      | 745,195              |
| Office furniture                                 | 10 050                | 0.0.5     |            | 20 027               |
| and equipment                                    | 19,952                | 885       |            | 20,837               |
| Subtotal   | 54,912,430            | 2,899,401 | 67,331     | 57,744,500           |
| Net capital assets being depreciated             | 33,566,485            |           |            | 37,839,523           |
| Net capital assets                               | \$41,180,910          |           |            | \$40,973,620         |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 5 - CAPITAL ASSETS - Continued

Depreciation expense was charged to functions/programs of the primary government as follows:

| Governmental activities:                                     |    |                               | Business-type activities:           |                                    |  |  |
|--|----|-------------------------------|-------------------------------------|------------------------------------|--|--|
| General government Public safety Public works Recreation and | \$ | 222,278<br>294,480<br>229,640 | Electric<br>Sanitary Sewer<br>Water | \$ 1,740,116<br>854,668<br>304,617 |  |  |
| cultural   |    | 163,100                       |                                     |                                    |  |  |
| Total  | \$ | 909,498                       | Total                               | <u>\$ 2,899,401</u>                |  |  |

## <u>Discretely Presented Component Units</u>

# Downtown Development Authority

|                                      | Balance   |          |               |     |        |             | Balance |              |           |
|--------------------------------------|-----------|----------|---------------|-----|--------|-------------|---------|--------------|-----------|
|                                      | Oct       | tober 1, |               |     |        |             | epte    | ember        | 30,       |
|                                      |           | 2010     | <u>Additi</u> | ons | Dispos | <u>sals</u> |         | 2011         |           |
| Capital assets, being depreciated    |           |          |               |     |        |             |         |              |           |
| Land improvements<br>Buildings and   | \$        | 283,662  | \$            | -   | \$     | -           | \$      | 283,6        | 62        |
| improvements                         |           | 404,364  |               |     |        |             |         | 404,3        | <u>64</u> |
| Subtotal                             |           | 688,026  |               | -   |        | -           |         | 688,0        | 26        |
| Accumulated depreciat                | ior       | ı        |               |     |        |             |         |              |           |
| Land improvements<br>Buildings and   |           | 70,990   | 18,           | 910 |        | -           |         | 89,9         | 00        |
| improvements                         |           | 125,122  | 20,           | 218 |        |             |         | 145,3        | <u>40</u> |
| Subtotal                             |           | 196,112  | 39,           | 128 |        |             |         | 235,2        | <u>40</u> |
| Net capital assets being depreciated | <u>\$</u> | 491,914  |               |     |        |             | \$      | <u>452,7</u> | <u>86</u> |

Depreciation was charged to programs of the component units as follows:

Downtown Development Authority \$ 39,128

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

### NOTE 6 - LONG-TERM DEBT

Following is a summary of long-term debt transactions for the year ended September 30, 2011:

| 2010 1,          | Additions   | Se<br><u>Reductions</u>   | ptember 30,<br>2011  | Current   |
|------------------|---|---|--|---|
| 2010             | Additions   | Reductions  | 2011   | Da+   |
|                  |   |   |  | Portion   |
|                  |   |   |  |   |
|                  |   |   |  |   |
| 816,809          | \$ 983,446  | •   |  | 114,395   |
|                  |   | -   | 619,787  | _   |
| <u>3,138,917</u> | 1,666,863   | 809,841   | <u>3,995,939</u>   |   |
|                  |   |   |  |   |
| 1,607,352        | 3,067,062   | 1,399,378   | 6,275,036  | 114,395   |
|                  |   |   |  |   |
| 1,091,842        | 3,423,541   | 1,185,000   | 16,330,383   | 1,445,000   |
|                  | , , , <u>–</u>  |   |  | 22,224  |
|                  | 153,310   |   |  | ,<br>_  |
|                  |   | 228,769   |  | _   |
|                  |   |   | -  |   |
| <u>1,526,166</u> | <u>3,909,620</u>  | 1,557,303   | <u> 16,878,483</u>   | <u>1,467,224</u>  |
| 9,133,518        | <u>\$ 6,976,682</u>   | <u>\$ 2,956,681</u>   | <u>\$23,153,519</u>  | 1,581,619   |
|                  | 651,626<br>3,138,917<br>4,607,352<br>4,091,842<br>83,324<br>196,000<br>155,000<br>4,526,166 | 416,753<br>3,138,917 1,666,863<br>1,607,352 3,067,062<br>1,091,842 3,423,541<br>83,324 -<br>196,000 153,310<br>155,000 332,769<br>1,526,166 3,909,620 | 651,626 416,753 448,592<br>8,138,917 1,666,863 809,841<br>4,607,352 3,067,062 1,399,378<br>4,091,842 3,423,541 1,185,000<br>83,324 - 22,224<br>196,000 153,310 121,310<br>155,000 332,769 228,769<br>4,526,166 3,909,620 1,557,303 | 651,626 416,753 448,592 619,787<br>8,138,917 1,666,863 809,841 3,995,939<br>4,607,352 3,067,062 1,399,378 6,275,036<br>4,091,842 3,423,541 1,185,000 16,330,383<br>83,324 - 22,224 61,100<br>196,000 153,310 121,310 228,000<br>155,000 332,769 228,769 259,000 |

Long-term debt payables at September 30, 2011, consisted of the following individual issues:

## Governmental Activities

| \$983,446 2010 Capital Improvement bonds payable annually, beginning November 1, 2011 and ending November 1, 2025, ranging from \$56,993 to \$79,343, plus interest paid semi-annually at 1.4% to 6.0%                 | \$<br>983,446 |
|--|---------------|
| Note payable to Century Bank and Trust in the amount of \$648,000, monthly payment of \$5,089 including interest at 4.895%, final payment due February, 2017, secured by Fire Truck with a net book value of \$226,800 | 282,218       |
| Note payable to Citizens Bank in the amount of \$398,106, monthly payment of \$3,065 including interest at 4.50%, final payment due July 1, 2023, secured by Fire Truck with a net book value of \$307,426             | 333,922       |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

# NOTE 6 - LONG-TERM DEBT - Continued

| Note payable to Century Bank and Trust in<br>the amount of \$375,000, monthly payment<br>of \$3,840 including interest at 4.24%,<br>final payment due March 15, 2013, secured  |                     |
|--|---------------------|
| by certain building  | 59,724              |
| Compensated absences   | 619,787             |
| Net OPEB obligation  | 3,995,939           |
| Total Governmental Activities<br>Long-Term Liabilities   | <u>\$ 6,275,036</u> |
| Business-Type Activities   |                     |
| \$3,416,554 2010 Capital Improvement bonds payable annually, beginning November 1, 2011 and ending November 1, 2025, ranging from \$198,007 to \$275,657, plus interest paid semi-annually at 1.4% to 6.0%                       | \$ 3,416,554        |
| \$5,725,000 2005 Electric revenue refunding bonds, payable in semi-annual installments ranging from \$430,000 to \$640,000, plus interest at 3.25% to 5.0%, final payment due May, 2017  | 3,425,000           |
| \$1,086,070 2007 State/Drinking Water Revolving<br>Fund loan payable annually, beginning October<br>1, 2010 and ending October 1, 2027, ranging<br>from \$45,000 to \$66,070, including interest<br>paid semi-annually at 2.125% | 891,070             |
| \$5,745,000 1996 Sanitary Sewer System revenue<br>bonds, payable in semi-annual installments<br>ranging from \$240,000 to \$355,000, plus<br>interest at 2.25%, final payment due<br>September 30, 2017                          | 2,000,000           |
| \$2,660,000 2007 State/Clean Water Revolving<br>Fund loan payable annually, beginning April<br>1, 2011 and ending April 1, 2028, ranging<br>from \$115,000 to \$145,000, including interest<br>paid semi-annually at 1.625%      | 2,290,587           |
| \$5,505,000 2008 Sanitary Sewer System revenue bonds, payable in semi-annual installments ranging from \$215,000 to \$345,000 plus interest at 2.50%, final payment due October 1, 2029  | 4,307,172           |

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

# NOTE 6 - LONG-TERM DEBT - Continued

Note payable to Michigan Economic Development
Corporation, non-interest bearing, monthly
payment of \$1,852

Compensated Absences

Net OPEB Obligation

Total Business-Type Activities
Long-Term Liabilities

Total Primary Government Long-Term Debt

\$ 23,153,519

### Debt Service Requirements

The annual requirements to service all debt outstanding as of September 30, 2011 (excluding compensated absences), including both principal and interest, are as follows:

|  | Governmental Activities |   |    |  |    |   |  |  |  |
|--|-------------------------|---|----|--|----|---|--|--|--|
|  | <u>Pr</u>               | Principal   |    | nterest  |    | Total   |  |  |  |
| 2012<br>2013<br>2014<br>2015<br>2016<br>2017-2021<br>2022-2026 | \$                      | 114,395<br>229,780<br>135,490<br>140,398<br>148,369<br>539,401<br>351,477 | \$ | 70,395<br>64,501<br>59,661<br>47,785<br>46,089<br>52,231<br>20,605 | \$ | 184,790<br>294,281<br>195,151<br>188,183<br>194,458<br>591,632<br>372,082 |  |  |  |
| Total  | \$                      | 1,659,310   | \$ | 361,267  | \$ | 2,020,577   |  |  |  |

|   |            | Business-Type Activities   |    |   |    |  |  |
|---|------------|--|----|---|----|--|--|
|   | _ <u>P</u> | Principal  |    | Interest  |    | Total  |  |
| 2012<br>2013<br>2014<br>2015<br>2016<br>2017-2021<br>2022-2026<br>2027-2030 | \$         | 1,467,224<br>1,391,671<br>1,513,542<br>1,545,772<br>1,549,655<br>5,056,787<br>2,999,073<br>867,759 | \$ | 511,860<br>472,682<br>431,735<br>382,921<br>326,265<br>1,136,673<br>487,568<br>35,066 | \$ | 1,979,084<br>1,864,353<br>1,945,277<br>1,928,693<br>1,875,920<br>6,193,460<br>3,486,641<br>902,825 |  |
| Total   | \$         | 16,391,483   | \$ | 3,784,770   | \$ | 20,176,253   |  |

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 6 - LONG-TERM DEBT - Continued

#### <u>Discretely Presented Component Units</u>

#### Downtown Development Authority

Following is a summary of long-term debt transactions for the year ended September 30, 2011:

| Balance    |                      | Balance       |                |
|------------|----------------------|---------------|----------------|
| October 1, |                      | September 30, | Current        |
| 2010       | Additions Reductions | 2011          | <u>Portion</u> |
|            |                      |               |                |

Loan Payable \$ 191,094 \$ 180,000 \$ 192,345 \$ 178,749 \$ 9,542

Long-term debt payable at September 30, 2011, consisted of the following individual issue:

Note payable to Farmers State Bank in the amount of \$180,000, monthly payment of \$1,275 including interest at 3.29%, final payment due August 1, 2026, unsecured

\$ 178,749

Prepayment Penalty - the loan agreement contains the following prepayment penalty clause: prepayment penalty of 5% on the current balance if payoff is within the first year; second year will require a 4% penalty; third year will require a 3% penalty; fourth year will require a 2% penalty; fifth year will require a 1% penalty on current balance at time of payoff.

#### Debt Service Requirements

The annual requirements to service all debt outstanding as of September 30, 2011 including both principal and interest, are as follows:

|                                      | <u>Pr</u> | incipal                                      | <br><u>Interest</u>                             | <br>Total  |
|--------------------------------------|-----------|--|---|--|
| 2012<br>2013<br>2014<br>2015<br>2016 | \$        | 9,542<br>9,877<br>10,207<br>10,548<br>10,900 | \$<br>5,754<br>5,419<br>5,089<br>4,748<br>4,396 | \$<br>15,296<br>15,296<br>15,296<br>15,296<br>15,296 |
| 2017-2021<br>2022-2026               |           | 60,211<br>67,464                             | <br>16,269<br>6,467                             | <br>76,480<br>73,931                                 |
| Total                                | \$        | 178,749                                      | \$<br>48,142                                    | \$<br>226,891  |

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 6 - LONG-TERM DEBT - Continued

#### <u>Discretely Presented Component Units</u>

#### Brownfield Redevelopment Authority

Following is a summary of long-term debt transactions for the year ended September 30, 2011:

Balance Balance
October 1, September 30, Current
2010 Additions Reductions 2011 Portion

Loan Payable \$ 608,382 \$ - \$ 608,382 \$ -

Long-term debt payable at September 30, 2011, consisted of the following individual issue:

Note payable to Michigan Department of Environmental Quality in the amount of \$1,000,000, annual payment of \$97,826 including interest at 1.50%, first payment due June 26, 2014, final payment due June 26, 2024, currently in the draw down period

\$ 608,382

#### Local Development Finance Authority

Following is a summary of long-term debt transactions for the year ended September 30, 2011:

BalanceBalanceOctober 1,September 30,Current2010Additions Reductions2011Portion

Loan Payable <u>\$ 177,776</u> <u>\$ - \$ 32,224</u> <u>\$ 145,552</u> <u>\$ 22,224</u>

Long-term debt payable at September 30, 2011, consisted of the following individual issue:

Note payable to City of Sturgis Electric Fund, no specific repayment terms

\$ 145,552

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 6 - LONG-TERM DEBT - Continued

#### Discretely Presented Component Units

#### Building Authority

Following is a summary of long-term debt transactions for the year ended September 30, 2011:

Balance Balance
October 1, September 30, Current
2010 Additions Reductions 2011 Portion

Revenue

Bonds <u>\$10,195,000</u> <u>\$ - \$ 190,000</u> <u>\$ 10,005,000</u> <u>\$ 200,000</u>

Long-term debt payable at September 30, 2011, consisted of the following individual issues:

Sturgis Building Authority Series 2005 Bonds, payable annually beginning October 1, 2006 and ending October 1, 2034, ranging from \$125,000 to \$725,000, including interest paid semiannually with rates ranging from 3.75% to 4.75% \$ 9,120,000

Sturgis Building Authority Series 2006 Bonds, payable annually beginning October 1, 2006 and ending October 1, 2034, ranging from \$15,000 to \$60,000, including interest paid semiannually with rates ranging from 4.25% to 4.80%

885,000

Total revenue bonds

\$10,005,000

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 6 - LONG-TERM DEBT - Continued

#### Debt Service Requirements

The annual requirements to service all debt outstanding as of September 30, 2011 including both principal and interest, are as follows:

|   | <u>P</u> : | rincipal_  | <br><u>Interest</u>  | <br>Total  |
|---|------------|--|--|--|
| 2012<br>2013<br>2014<br>2015<br>2016<br>2017-2021<br>2022-2026<br>2027-2031 | \$         | 200,000<br>220,000<br>230,000<br>245,000<br>260,000<br>1,575,000<br>2,140,000<br>2,910,000 | \$<br>451,047<br>443,447<br>435,072<br>425,810<br>410,716<br>1,873,940<br>1,476,485<br>890,706 | \$<br>651,047<br>663,447<br>665,072<br>670,810<br>670,716<br>3,448,940<br>3,616,485<br>3,800,706 |
| 2032-2035   |            | 2,225,000  | <br>371,221  | <br>2,596,221  |
| Total   | <u>\$</u>  | 10,005,000   | \$<br>6,778,444  | \$<br><u>16,783,444</u>  |

#### NOTE 7 - ADVANCES DUE TO OTHER FUNDS

At September 30, 2011, the Water Fund reflected advances due to the following fund:

#### Electric Fund

| Payable in semi-annual installments of \$20,788 including interest at 3.339% final payment due July 28, 2015   | \$<br>154,047 |
|--|---------------|
| Payable in semi-annual installments of \$70,891 including interest at 3.695%, final payment due August 1, 2014 | <br>345,516   |
| Total Advances Due to Other Funds  | \$<br>499,563 |

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 8 - NOTES RECEIVABLE

At September 30, 2011, the Economic Development Fund reflected the following note receivable:

Note receivable from Grav Co., LLC collectible in monthly installments of \$1,000 including interest at 6.5%, final collection due August, 2013

\$ 47,318

At September 30, 2011, the Electric Fund reflected the following notes receivable:

Note receivable from Sturgis Hospital, Inc. collectible in monthly installments of \$2,247, plus interest at 6%, due in full September 30, 2023

\$ 325,879

Note receivable from Cobalt Holdings, LLC collectible in two equal installments of \$116,666.50 including interest at 6%, due December 1, 2012, secured by real estate mortgage

233,333

Total notes receivable

\$ 559,212

#### NOTE 9 - LEASE RECEIVABLE

#### <u>Discretely Presented Component Units</u>

#### BUILDING AUTHORITY

At September 30, 2011, the Building Authority reflected the following lease receivable:

Lease receivable from Sturgis Hospital, Inc. collectible in monthly installments beginning March 1, 2010 and ending September 1, 2034, ranging from \$322,561 to \$411,159, receipts are pledged to the payment of the principal and interest on the Authority Bonds payable

\$ 10,005,000

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 10 - RISK MANAGEMENT

The City is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. It is the policy of the City to purchase commercial insurance for most risks of loss to which it is exposed and to cover the majority of the health care benefits provided to City employees. The City management believes it is more economical to manage its risk of loss for claims arising from workers' compensation for all employees internally and, accordingly, has set aside assets for claim settlements in an internal service fund.

During the year ended September 30, 2011, a total of \$113,728 was incurred in workers' compensation claims and related administrative costs. An excess coverage insurance policy covers individual claims in excess of \$250,000 and aggregate claims exceeding \$500,000 to a limit of \$5,000,000.

Changes in the Workers' Compensation Self-Insurance Fund claims liability for the year ended September 30, 2011, was as follows:

| Claims liability October 1    | \$<br>20,000  |
|-------------------------------|---------------|
| Current year claims and       |               |
| changes in estimates          | 102,035       |
| Claim payments                | <br>(102,035) |
|                               |               |
| Claims liability September 30 | \$<br>20,000  |

For all eligible City employees, the City purchases commercial health care insurance. Maximum insurance coverage is \$5,000,000 annually for specific claims. Health care insurance premiums are accounted for in the Employee Benefit Fund. The City is self-insured for employee medical benefits which totaled \$411,153 in 2011 and are reported in the Employee Benefit Fund.

Changes in the Employee Benefit Fund self-insured claims liability for the year ended September 30, 2011, was as follows:

| Claims liability October 1    | \$<br>290,000         |
|-------------------------------|-----------------------|
| Current year claims and       |                       |
| changes in estimates          | 436,153               |
| Claim payments                | <br><u>(411,153</u> ) |
|                               |                       |
| Claims liability September 30 | \$<br><u>315,000</u>  |

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 11 - DEFERRED COMPENSATION PLAN

The City offers its employees a deferred compensation plan created in accordance with the Internal Revenue Code Section 457, that is administered by ICMA Retirement Corporation. The plan, available to all city employees, permits them to defer a portion of their payroll until future years. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency. The plan trustee holds all assets of the plan, maintains accounting of each plan participant's accumulated assets and makes distributions to participants in accordance with the plan document. Participants may contribute any amount allowed The City will match the employee contribution at by the plan. different percentages based on the employee group. In fiscal year 2011, the City contributed \$105,980 in employer matching contributions. Plan provision and contribution requirements can only be amended by authorization of the City Commission.

#### NOTE 12 - DEFINED BENEFIT PENSION PLAN

#### Plan Description

The City maintains a single-employer defined benefit pension plan (City of Sturgis Employers' Retirement System) which covers all City unionized employees who normally work 1,000 hours or more a year, and all other full time City employees. The system provides retirement, disability and death benefits to plan members and their beneficiaries. At December 31, 2010, the date of the most recent actuarial valuation, membership consisted of 87 retirees and beneficiaries currently receiving benefits and terminated employees entitled to benefits but not yet receiving them, and 88 current active employees. The plan does not issue a separate financial report.

#### Summary of Significant Accounting Policies

The financial statements of the City's defined benefit pension plan are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. The City's contributions are recognized when due and a formal commitment to provide the contribution has been made. Benefits and refunds are recognized when due and payable according to the terms of the Plan.

Plan investments are reported at fair value with plan administrative costs being financed by the plan.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 12 - DEFINED BENEFIT PENSION PLAN - Continued

#### Contributions

The City's Plan benefits and contribution requirements were established and may be amended under the authority of the City Commission and under agreements with the City's collective bargaining units representing various classes of employees. The funding policy provides for periodic employer contributions at actuarially determined rates.

#### Annual Pension Cost

For the year ended September 30, 2011, the City's annual pension cost of \$750,122 for the plan was equal to the City's required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2010, using the entry actual age cost method. Significant actuarial assumptions used include (a) a 7% investment rate of return, (b) projected salary increases of 4.5 to 17.5 percent per year, and © no cost of living adjustments. Both (a) and (b) include an inflation component of 4.5%. The actuarial value of assets was determined using techniques that smooth the effects of short term volatility over a five year period. The assets as of the valuation date exceed the accrued liabilities for all divisions.

#### Trend Information

| Year Ended<br>September 30, |   | Annual<br>Pension<br>Cost | Percentage<br>Contributed | Per | Net<br>nsion<br><u>igation</u> |
|-----------------------------|---|---------------------------|---------------------------|-----|--------------------------------|
| 2008                        | Ġ | 1,465,213                 | 100%                      | \$  | _                              |
| 2009                        | Y | 1,336,183                 | 100%                      | Y   | _                              |
| 2010                        |   | 975,269                   | 100%                      |     | -                              |
| 2011                        |   | 750,122                   | 100%                      |     | _                              |

#### NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 12 - DEFINED BENEFIT PENSION PLAN - Continued

BRIEF SUMMARY OF BENEFIT PROVISIONS (DECEMBER 31, 2010)

Eligibility

Amount

#### REGULAR RETIREMENT

(no reduction factor for age)

General and Electrical Union: Total service multiplied by: Any age with 25 years of service

General and Electrical:

Age 60 with 10 year of service or 65 with 5 years of service.

General, - the sum of (a) 1.2% of the first \$4,200 of final average compensation (FAC) and (b)1.7% of FAC in excess of \$4,200. Electrical - 2.0% of FAC

Police and Fire:

Any age with 25 years of service, or age 55 with 10 years of service, or at age 60 with 5 years.

2.5% of FAC

Type of final average compensation -

Fire:

Highest 3 consecutive years out of last 5.

Highest 5 consecutive Others: out of last years 10

#### DEFERRED RETIREMENT

1, 2008), Non-Union (hired prior to January 1, 2010)

Electrical (hired prior to March Computed as a regular retirement but based upon service and final average compensation at termination date.

Electric (hired on or after March 1, 2008) and Non-Union (hired on or after January 1, 2010): 8 years of service.

Fire: 8 years of service, 5 years of service if retiring at age 60

Other: 10 years of service.

Benefit begins at normal retirement age.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 12 - DEFINED BENEFIT PENSION PLAN - Continued

#### NON-DUTY DEATH BEFORE RETIREMENT

10 years of service.

Computed as a regular retirement but actuarially reduced in accordance with a 100% joint and survivor election.

#### DUTY DEATH BEFORE RETIREMENT

No age or service requirements

Upon termination of Workers' Compensation, benefits equal to the Workers' Compensation payments to the spouse, children under age 18 and dependent parents.

#### NON-DUTY DISABILITY RETIREMENT

10 years of service.

Computed as a regular retirement. Maximum Amount Final average compensation less Social Security amount, if any.

#### DUTY DISABILITY RETIREMENT

No age or service requirements. Computed as regular retirement.

attaining age 65 Upon and termination of Workers' Compensation, additional service credit is granted for period in receipt of Workers' Compensation, and benefit is recomputed. Minimum amount -17% of final average compensation less Social Security amount. Maximum amount - final average less Social compensation Security amount.

#### MEMBER CONTRIBUTIONS

General (hired on or after March 1, 2008), Electric (hired on or after March 1, 2008), Police (hired on or after October 1, 2008) and Fire

General: 1.8% Electric and Police: 20% of the pension cost allocated for that employee as determined by the City actuary on an annual basis. Fire: 4.3%

#### NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 12 - DEFINED BENEFIT PENSION PLAN - Continued

#### MEMBER FAC FACTOR BUY-UP CONTRIBUTIONS

Dispatchers

Electrical, Police, Fire,  $\frac{1}{2}$  of the cost associated with (Discontinued at  $\frac{10}{1}$ , certain benefit changes.  $(\frac{1}{4} \text{ for Police and Dispatchers})$ 

#### POST RETIREMENT ADJUSTMENT

Police Union

In addition to normal pension benefits, the City will pay as a cost of living adjustment \$500 per year for 15 years, on a cumulative basis, to the first 2 employees who irrevocably notify the City and retire in each of the contract years commencing 10/1/2003, 2004, and 2005.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 12 - DEFINED BENEFIT PENSION PLAN - Continued

The following is three-year trend information for the City of Sturgis Employees' Retirement System:

|   | Actuarial<br>2010 | Valuation Dece | ember 31,<br>2008 |  |
|---|-------------------|----------------|-------------------|--|
|   | 2010              | 2009           | 2008              |  |
| Annual Pension Cost (APC) \$  | 570,347           | \$ 1,513,384   | \$ 1,504,203      |  |
| Percentage of APC contributed   | 107%              | 103%           | 106%              |  |
| Actuarial value of assets   | 25,937,435        | 24,816,540     | 56,290,729        |  |
| Actuarial accrued liability (entry age)   | 25,550,487        | 24,881,869     | 60,214,115        |  |
| (Under) Overfunded actuarial accrued liability                                    | l<br>386,948      | (65,329)       | (3,923,386)       |  |
| Funded ratio  | 101.5%            | 99.7%          | 93.5%             |  |
| Covered payroll   | 4,761,349         | 4,973,462      | 19,473,919        |  |
| (Under) Overfunded actuarial accrued liability as a percentage of covered payroll | L<br>8.1%         | (1.3)          | \$ (20)%          |  |
|   |                   |                |                   |  |

GASB required supplementary information is present after the Notes to the Financial Statements. The following information relates to the GASB disclosure:

Actuarial cost method - individual entry age normal cost Amortization method - level percent of payroll, open

Amortization period - 15 years

Asset valuation method - market value with 5 year smoothing (reset 12/31/09)

Principal actuarial assumptions (last revised for the 12/31/97 valuation):

- Net investment return\* 7.0%
- Projected salary increases\* 4.5% to 17.5%
- Cost of living adjustments none

<sup>\*</sup> includes pay inflation at 4.5%

### NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 13 - POST-EMPLOYMENT HEALTH CARE BENEFITS

#### Description

Effective October 1, 2007, the City adopted the provisions of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits other than Pensions. In addition to the relevant disclosures within this note related to the implementation of GASB Statement No. 45, the financial statements reflect a long-term liability and related expenses of \$3,995,939 and \$259,000 in governmental and business-type activities, respectively.

The City provides certain health care benefits for retirees, as per the requirements of union contracts and the authority of the City Commission. Substantially all of the City's full-time employees may become eligible for these benefits if they retire from the City and receive a pension. The City covers the majority of the cost by purchasing health care insurance. Currently, 92 retirees are eligible for health care benefits of which 65 are enrolled.

#### Funding Policy

The Plan is financed on a pay-as-you-go basis. Post-employment health care costs are accounted for in the Employee Benefits Fund. Contribution levels are determined annually by the City Commission during the annual budget process after considering the expected pay-as-you-go cash outlay for the benefit and available resources. For fiscal year 2011 the City contributed \$1,038,610 to the Plan of which \$554,329 was used to pay benefits and \$484,281 was held in a trust fund. Transfers to the Employee Benefits Fund in excess of the actual pay-as-you-go costs are held in trust, so they do reduce the City's net-OPEB obligation.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 13 - POST-EMPLOYMENT HEALTH CARE BENEFITS - Continued

#### Annual OPEB Cost and Net OPEB Obligation

The City's annual OPEB cost is calculated based on the annual required contribution (ARC) of the City, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period of 30 years. The following table illustrates the components of the City's annual OPEB cost for the year, the amount actually contributed to the Plan, and changes in the City's net OPEB obligation:

| Annual required contribution               | \$<br>1,999,632 |
|--|-----------------|
| Interest on net OPEB obligation            | _               |
| Adjustment to annual required contribution | <br>            |
| Annual OPEB cost                           | 1,999,632       |
| Assets held in trust fund                  | (484,281)       |
| Contributions made                         | (554,329)       |
| Increase in net OPEB obligation            | 961,022         |
| Net OPEB obligation - beginning of year    | <br>3,293,917   |
| Net OPEB obligation - end of year          | \$<br>4,254,939 |

The City's annual OPEB cost, the percentage of annual OPEB cost contributed to the Plan, and the net OPEB obligation for 2011, 2010, 2009 and 2008 were as follows:

| Fiscal Year<br>Ended | <br>Annual<br>OPEB Cost      | Percentage of<br>Annual OPEB<br><u>Cost Contributed</u> | 0  | Net OPEB<br>bligation-<br>nd of Year |
|----------------------|------------------------------|---|----|--------------------------------------|
| 9/30/08<br>9/30/09   | \$<br>1,410,567<br>1,474,072 | 39.6%<br>35.1%  | \$ | 851,823<br>1,808,353                 |
| 9/30/10<br>9/30/11   | 2,048,963<br>1,999,632       | 27.5%<br>51.9%  |    | 3,293,917<br>4,254,939               |

Because 2008 was the year of transition for GASB Statement No. 45, requirements of GASB Statement No. 45 have been implemented prospectively; therefore, the above illustration does not reflect similar information respective of the three preceding years.

#### Funding Status and Funding Progress

As of December 31, 2009, the most recent actuarial valuation date, the Plan was not funded. The actuarial accrued liability for benefits equaled \$17,475,336, resulting in an unfunded actuarial accrued liability (UAAL) of \$17,475,336. The covered payroll (annual payroll of active employees covered by the Plan) equaled \$4,973,462, and the ratio of the UAAL to the covered payroll equaled 351%.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 13 - POST-EMPLOYMENT HEALTH CARE BENEFITS - Continued

#### Funding Status and Funding Progress - Continued

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the Plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

The schedule of funding progress, presented as RSI following the notes to the financial statements, is to present multi-year trend information about whether the actuarial value of Plan assets in increasing or decreasing over time relative to the actuarial accrued liability for benefits. However, because the City maintains no Plan assets, information relative to Plan asset required disclosures is not applicable. Additionally, because 2008 was the year of transition for GASB Statement No. 45, requirements of GASB Statement No. 45 have been implemented prospectively; therefore, the RSI does not reflect similar information respective of the two preceding years.

#### Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive Plan (the Plan understood by the City and Plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the City and Plan members to that point. There are no legal or contractual funding limitations that would potentially affect the projection of benefits for financial accounting purposes. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities, consistent with the long-term perspective of the calculations.

In the actuarial valuation dated December 31, 2009, the entry age normal actuarial cost method was used. Because the City funds its OPEB on a pay-as-you-go basis, the plan has no assets (investments) used specifically for paying the post-retirement medical benefits; therefore, the actuarial assumptions included a 7.0% discount rate, which approximates the expected rate of return on non-pension investments held by the City. Actuarial assumptions also included annual health care and prescription drug cost trend rates of 10% and 10%, respectively, initially, reduced by decrements to an ultimate rate of 5% for both health care and prescription drug costs after five and ten years, respectively. The UAAL is being amortized as a level dollar amount over thirty years on an open basis.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 14 - CONTINGENT LIABILITIES

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the state and federal governments. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the City expects such amounts if any, to be immaterial.

The City is a defendant in various lawsuits. Although, the outcome of these lawsuits are not presently determinable, it is the opinion of the City's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the City.

#### NOTE 15 - PURCHASED POWER AGREEMENT

The City has entered into an agreement as of May 24, 2006, with Indiana Michigan Power Company (American Electric Power) to purchase electric service on a cost-based formula rate. The contract period runs from July 1, 2006 through May 31, 2026 and includes various cancellation clauses for either party based on advance notification dates or specific circumstances arising. The City receives a monthly invoice which includes a demand charge, energy charge and a fuel charge. The fuel charge is adjusted monthly from an estimated fuel rate factor to an actual. contract also includes a formula rate true-up clause which requires a calendar year computation based on actual generation demand and generation energy charges. For the fiscal year ended September 30, 2011, the City incurred purchased power cost under this agreement of \$13,957,305 which is included in the Electric Fund as Purchased Power expense and includes an estimated liability of \$359,000 for future true-up cost charges.

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 16 - CONSTRUCTION COMMITMENTS

#### Discretely Presented Component Units

#### Brownfield Redevelopment Authority

The Authority entered into a construction commitment for the Kirsch Lofts/Prospect revitalize environmentally distressed project with a projected project cost of \$2,000,000. As of September 30, 2011, \$1,337,840 has been spent on this project. The Authority has received \$1,000,000 in Michigan Department of Environmental Quality grant funds. The Authority has been approved for a \$1,000,000 Michigan DEQ loan. As of September 30, 2011, \$1,000,000 has been drawn on the grant and \$608,382 has been drawn on the loan.

#### NOTE 17 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

The annual budget is prepared by the City management and adopted by the City Commission; subsequent amendments are approved by the City Commission. Unexpended appropriations lapse at year-end; encumbrances are not included as expenditures. During the current year, the budget was amended in a legally permissible manner.

The budget has been prepared in accordance with generally accepted accounting principles.

State statutes provide that a local unit shall not incur expenditures in excess of the amount appropriated. The approved budgets of the City were adopted on a fund level basis.

During the year ended September 30, 2011, the City incurred expenditures in excess of the amounts appropriated at the legal level of budgetary control as follows:

None Were Material

## NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2011

#### NOTE 18 - FUND EQUITY DEFICITS

The Brownfield Redevelopment Authority and the Local Development Finance Authority component units had deficits in net assets at September 30, 2011, of \$343,260 and \$145,296, respectively. For the BDA and the LDFA, these deficits existed as a result of presenting the financial statements for these component units on the full accrual basis in accordance with GAAP. On a modified accrual fund basis the BDA and the LDFA did not present deficit fund balances. The City plans to eliminate the net assets deficits with future tax increment financing collections.



## REQUIRED SUPPLEMENTAL INFORMATION GENERAL FUND

#### BUDGETARY COMPARISON SCHEDULE YEAR ENDED SEPTEMBER 30, 2011

|  | Osaš asš      | 1              | 7 0                      |                                       | Varia<br>wit    | h            |
|--|---------------|----------------|--------------------------|---------------------------------------|-----------------|--------------|
|  | Origi<br>Budo |                | Amended<br><u>Budget</u> | Actual                                | Amendo<br>Budgo |              |
| REVENUE  | Duag          | 100_           | <u> </u>                 | Accuai                                | <u> Daag</u>    |              |
|  | \$ 2,867      | 7,748          | \$2,867,748              | \$2,861,642                           | \$ (6           | ,106)        |
| Special assessments                                      |               | 5,000          | 5,000                    | 2,931                                 |                 | ,069)        |
| Licenses and permits                                     |               | 5,500          | 50,250                   | 65,832                                |                 | ,582         |
| Federal grants   | 10            | 0,000          | 242,000                  | 239,675                               | (2              | ,325)        |
| State grants   | 4             | 1,000          | 4,000                    | 3,298                                 |                 | (702)        |
| State shared revenue                                     | 860           | ,800           | 895,210                  | 895,210                               |                 | _            |
| Charges for services                                     |               | ,250           | 125,000                  | 120,071                               | (4              | ,929)        |
| Fines and forfeits                                       | 32            | 2,000          | 32,000                   | 35,146                                | 3               | ,146         |
| Investment income  |               | .,000          | 371,000                  | 394,155                               | 23              | ,155         |
| Payments in lieu of taxes                                | 1,485         | -              | 1,485,497                | 1,485,822                             |                 | 325          |
| Administrative reimbursement                             |               | 7,065          | 967,065                  | 967,065                               |                 | _            |
| Other  |               | 850            | 53,350                   | <u>55,805</u>                         |                 | <u>, 455</u> |
| Total revenue  | 6,815         | 5,710          | 7,098,120                | 7,126,652                             | 28              | ,532         |
| EXPENDITURES   |               |                |                          |                                       |                 |              |
| Legislative  | 40            | ),911          | 40,911                   | 32,317                                | 8               | ,594         |
| General government                                       | 1,353         | -              | 1,351,825                | 1,263,293                             |                 | ,532         |
| Public safety  | 3,967         | -              | 3,976,450                | 3,787,187                             |                 | ,263         |
| Public works   |               | ,182           | 311,532                  | 286,021                               |                 | ,511         |
| Health and welfare                                       | 62            | 2,500          | 62,500                   | 71,941                                | (9              | ,441)        |
| Recreation and cultural                                  | 327           | 7,966          | 331,616                  | 310,098                               | 21              | ,518         |
| Capital outlay   | 69            | ,300           | 455,000                  | 431,624                               | 23              | ,376         |
| Debt services  |               |                | 1,860                    | 1,860                                 |                 |              |
| Total expenditures                                       | 6,142         | 2,194          | 6,531,694                | 6,184,341                             | 347             | <u>, 353</u> |
| EXCESS OF REVENUE  |               |                |                          |                                       |                 |              |
| OVER EXPENDITURES  | 673           | 3,516          | 566,426                  | 942,311                               | 375             | ,885         |
| OTTO TO THE TOTAL CONTROL (11979)                        |               |                |                          |                                       |                 |              |
| OTHER FINANCING SOURCES (USES)                           |               |                | 000 000                  | 000 000                               |                 |              |
| Proceeds from bond issue                                 | 1.            | - 000          | 200,000                  | 200,000                               |                 | _            |
| Operating transfers in                                   |               | 100            | 55,000                   | · · · · · · · · · · · · · · · · · · · | <b>\</b>        | _            |
| Operating transfers out  Total other financing           | (79_          | <u>, 100</u> ) | (816,100                 | (816,100)                             |                 |              |
| sources (uses)   | (776          | 5,100)         | (561,100)                | (561,100)                             | )               | _            |
|  |               |                |                          |                                       |                 |              |
| EXCESS (DEFICIENCY) OF                                   | מים:          |                |                          |                                       |                 |              |
| REVENUE AND OTHER SOURCES OV EXPENDITURES AND OTHER USES |               | 5841           | 5 326                    | 381,211                               | 375             | 885          |
| TALLINDITORED AND OTHER OBED                             | ( ± 0 2       | ., 501)        | 5,520                    | JU1, Z11                              | 575             | ,005         |
| FUND BALANCE -   |               |                |                          |                                       |                 |              |
| BEGINNING OF YEAR  | 2,378         | 3,432          | 2,378,432                | 2,378,432                             |                 |              |
| FUND BALANCE -   |               |                |                          |                                       |                 |              |
| END OF YEAR  | \$2.275       | 5,848          | \$2,383.758              | \$2,759,643                           | \$ 375          | ,885         |
|  |               |                |                          | ,                                     |                 |              |

# CITY OF STURGIS REQUIRED SUPPLEMENTAL INFORMATION MAJOR STREET FUND BUDGETARY COMPARISON SCHEDULE YEAR ENDED SEPTEMBER 30, 2011

|   | Original<br><u>Budget</u>                       | Amended<br>Budget                               | Actual            | Variance<br>with<br>Amended<br>Budget   |
|---|---|---|-------------------|---|
| REVENUE Taxes State grants State shared revenue Investment income Total revenue | \$ 39,988<br>55,000<br>480,000<br>12<br>575,000 | \$ 39,988<br>55,000<br>480,000<br>12<br>575,000 | 80,591            | \$ -<br>25,591<br>20,793<br>-<br>46,384 |
| EXPENDITURES Public works   | <u>582,915</u>                                  | <u>582,915</u>                                  | <u>585,462</u>    | (2,547)                                 |
| EXCESS (DEFICIENCY)OF REVENUE OVER EXPENDITURES                                 | (7,915)   | (7,915)   | 35,922            | 43,837                                  |
| FUND BALANCE -<br>BEGINNING OF YEAR   | 83,142  | 83,142  | 83,142            |   |
| FUND BALANCE -<br>END OF YEAR   | <u>\$ 75,227</u>                                | <u>\$ 75,227</u>                                | <u>\$ 119,064</u> | \$ 43,837                               |

# CITY OF STURGIS REQUIRED SUPPLEMENTAL INFORMATION LOCAL STREET FUND BUDGETARY COMPARISON SCHEDULE YEAR ENDED SEPTEMBER 30, 2011

|   | Original<br>Budget                                   | Amended<br>Budget   | Actual  | Variance<br>with<br>Amended<br>Budget |
|---|--|---|---|---------------------------------------|
| REVENUE Taxes Special assessments State grants State shared revenue Investment income Other | \$ 219,360<br>-<br>8,000<br>177,700<br>700<br>15,800 | \$ 219,360<br>-<br>8,000<br>177,700<br>-<br>700<br>15,800 | \$ 225,632<br>1,486<br>7,741<br>184,384<br>178<br>5,767 | 1,486<br>(259)<br>6,684               |
| Total revenue   | 421,560  | 421,560   | 425,188   | 3,628                                 |
| EXPENDITURES Public works   | 462,266  | 462,266   | 460,060   | 2,206                                 |
| EXCESS (DEFICIENCY)OF REVENUE OVER EXPENDITURES   | (40,706)   | (40,706)  | (34,872)  | 5,834                                 |
| FUND BALANCE -<br>BEGINNING OF YEAR   | 202,633  | 202,633   | 202,633   | <del></del>                           |
| FUND BALANCE -<br>END OF YEAR   | <u>\$ 161,927</u>                                    | \$ 161,927  | <u>\$ 167,761</u>                                       | <u>\$ 5,834</u>                       |

# CITY OF STURGIS REQUIRED SUPPLEMENTAL INFORMATION MUNICIPAL STREET FUND BUDGETARY COMPARISON SCHEDULE YEAR ENDED SEPTEMBER 30, 2011

|  | Original<br><u>Budget</u> | Amended<br>Budget          | Actual    | Variance<br>with<br>Amended<br>Budget |
|--|---------------------------|----------------------------|-----------|---------------------------------------|
| REVENUE<br>State Grants  | \$ -                      | \$ 50,000 \$               | 50,000    | \$ -                                  |
| EXPENDITURES Public works  | 92,989                    | <u>292,035</u>             | 174,947   | 117,088                               |
| EXCESS (DEFICIENCY)OF REVENUE OVER EXPENDITURES                    | (92,989)                  | (242,035)                  | (124,947) | 117,088                               |
| OTHER FINANCING SOURCES Operating transfers in                     | 100,000                   | 100,000                    | 100,000   |                                       |
| EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES | 7,011                     | (142,035)                  | (24,947)  | 117,088                               |
| FUND BALANCE -<br>BEGINNING OF YEAR                                | 167,670                   | 167,670                    | 167,670   |                                       |
| FUND BALANCE -<br>END OF YEAR                                      | <u>\$ 174,681</u>         | <u>\$ 25,635</u> <u>\$</u> | 142,723   | <u>\$ 117,088</u>                     |

# CITY OF STURGIS REQUIRED SUPPLEMENTAL INFORMATION CAPITAL PROJECTS FUND BUDGETARY COMPARISON SCHEDULE YEAR ENDED SEPTEMBER 30, 2011

|   | riginal<br>Budget       | Amended<br>Budget |           | Actual            | Aı | ariance<br>with<br>mended<br>Budget |
|---|-------------------------|-------------------|-----------|-------------------|----|-------------------------------------|
| REVENUE<br>Investment income  | \$<br>500 \$            | 500               | \$        | 1,155             | \$ | 655                                 |
| OTHER FINANCING SOURCES (USES) Operating transfers in Operating transfers out     | 5,000<br>(15,000)       | 5,000<br>(74,500) |           | 5,000<br>(72,538) | _  | -<br>1,962                          |
| Total other financing sources (uses)  | <br>(10,000)            | (69,500)          | )         | (67,538)          |    | 1,962                               |
| EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES | (9,500)                 | (69,000)          | )         | (66,383)          |    | 2,617                               |
| FUND BALANCE -<br>BEGINNING OF YEAR   | <br><u> 185,876</u> _   | 185,876           |           | 185,876           |    |                                     |
| FUND BALANCE -<br>END OF YEAR   | \$<br><u>176,376</u> \$ | 116,876           | <u>\$</u> | 119,493           | \$ | 2,617                               |

## CITY OF STURGIS REQUIRED SUPPLEMENTAL INFORMATION EMPLOYEE RETIREMENT SYSTEM

#### Schedule of Funding Progress

(Dollars represented in thousands)

|           |                | Actuarial<br>Accrued |                   |              |                |                |
|-----------|----------------|----------------------|-------------------|--------------|----------------|----------------|
|           |                | Liability            |                   |              | U              | AAL as a       |
| Actuarial | Actuarial      | (AAL)                |                   |              |                | % of           |
| Valuation | Value of       | Entry                | Unfunded          | Funded       | Covered        | Covered        |
| Date      | <u> Assets</u> | <u>Age</u>           | <u>AAL (UAAL)</u> | <u>Ratio</u> | <u>Payroll</u> | <u>Payroll</u> |
| 12/31/04# | 45,969         | 47,243               | 1,275             | 97.3%        | 19,515         | 6.5%           |
| 12/31/05  | 47,370         | 50,314               | 2,944             | 94.1%        | 18,671         | 15.8%          |
| 12/31/06# | 56,089         | 53,868               | (2,221)           | 104.1%       | 19,202         | -11.6%         |
| 12/31/07* | 59,624         | 57,593               | (2,031)           | 103.5%       | 19,355         | -10.5%         |
| 12/31/08* | 56,291         | 60,214               | 3,923             | 93.5%        | 19,474         | 20.1%          |
| 12/31/09* | 24,817         | 24,882               | 65                | 99.7%        | 4,973          | 1.3%           |
| 12/31/10  | 25,937         | 25,550               | (387)             | 101.5%       | 4,761          | -8.1%          |
|           |                |                      |                   |              |                |                |

<sup>\*</sup> plan amended # certain assumptions revised

These funding schedules are copied from the actuarial studies which are prepared using the individual entry-age normal cost method.

#### Schedule of Employer Contributions

| Year Ended December 31, | Annual<br>Required<br><u>Contribution</u> | Percentage<br><u>Contributed</u> |
|-------------------------|---|----------------------------------|
| 2004                    | 1,437,413                                 | 94.8%                            |
| 2005                    | 1,739,597                                 | 117.7%                           |
| 2006                    | 1,929,451                                 | 102.1%                           |
| 2007                    | 1,777,822                                 | 96.3%                            |
| 2008                    | 1,504,203                                 | 106.2%                           |
| 2009<br>2010            | 1,504,203<br>1,513,384<br>570,347         | 100.2%<br>102.6%<br>107.1%       |

The Annual Required Contribution is based on the prior year's contribution rates for the first nine months and the current year's contribution rates for the last three months of the calendar year.

For information regarding contribution percentage rates, assumptions, amortization method, etc., see Note 12 on pages 61, 62, 63, 64, 65 and 66.

## CITY OF STURGIS REQUIRED SUPPLEMENTAL INFORMATION POSTEMPLOYMENT HEALTHCARE BENEFITS

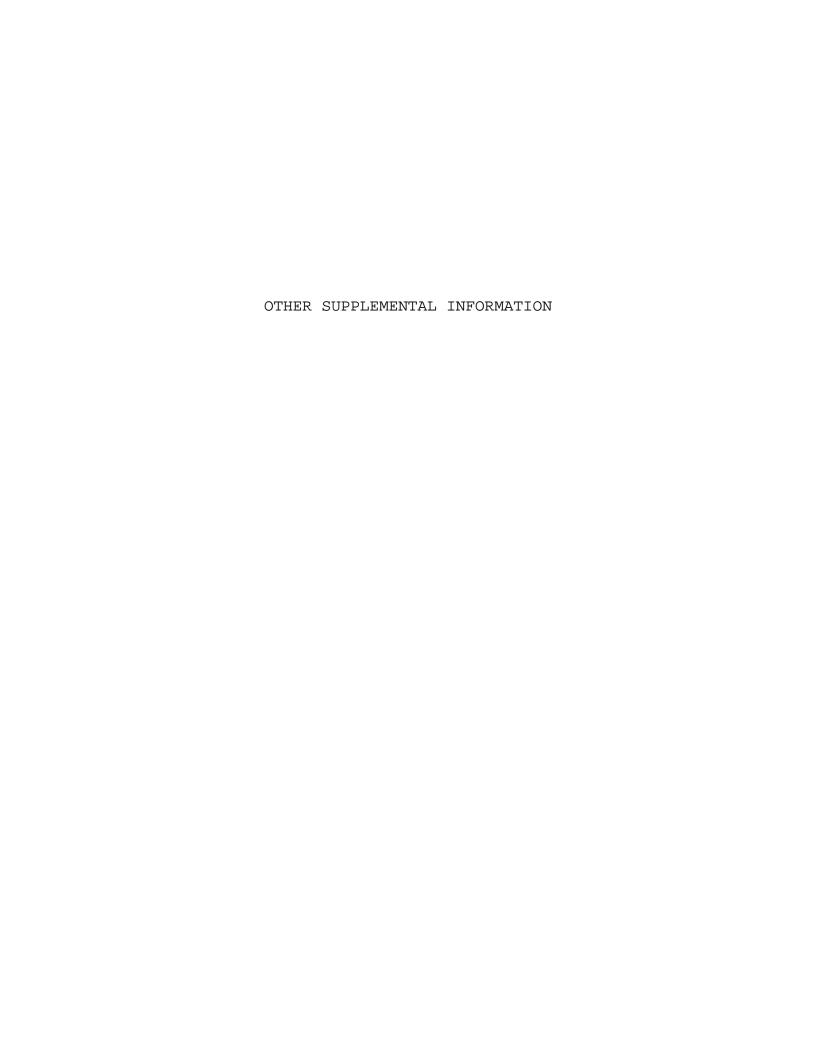
#### Schedule of Funding Progress

(Dollars represented in thousands)

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value<br>of Assets | Actuarial Accrued Liability (AAL) | Unfunded<br>AAL (UAAL) | Funded<br>Ratio | Covered  | UAAL as a<br>Percentage<br>of Covered<br>Payroll |
|--------------------------------|---------------------------------|-----------------------------------|------------------------|-----------------|----------|--|
| 12/31/05                       | \$ -                            | \$ 16,267                         | \$ 16,267              | 0%              | \$ 5,107 | 318%   |
| 12/31/07                       | _                               | 17,702                            | 17,702                 | 0%              | 4,986    | 355%   |
| 12/31/09                       | _                               | 17,475                            | 17,475                 | 0%              | 4,973    | 351%   |

Because 2008 was the year of transition for GASB Statement No. 45, requirements of GASB Statement No. 45 have been implemented prospectively; therefore, the above illustration does not reflect similar information respective of the two preceding years.

These funding schedules are copied from the actuarial studies which are prepared using the individual entry-age normal cost method.



# CITY OF STURGIS NON-MAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET SEPTEMBER 30, 2011

| ASSETS   | _  | Special<br>Revenue<br>Funds | <br>ermanent Funds emetery Trust Fund  | Go<br>—— | Total<br>Non-Major<br>overnmental<br>Funds |
|--|----|-----------------------------|--|----------|--|
| Cash and cash equivalents Investments Receivables Accounts Interest Due from other funds | \$ | 281,922<br>-<br>22,252<br>- | \$<br>307,589<br>589,713<br>-<br>1,494 | \$       | 589,511<br>589,713<br>22,252<br>1,494      |
| Due from other governmental units Prepaid items Inventory                                |    | -<br>6,140<br>60,057        | <br>-<br>-<br>-                        |          | -<br>6,140<br><u>60,057</u>                |
| Total assets   | \$ | 370,371                     | \$<br>898,796                          | \$       | 1,269,167                                  |
| LIABILITIES AND FUND BALANCE   |    |                             |  |          |  |
| Liabilities<br>Accounts payable<br>Due to other funds                                    | \$ | 61,205<br>-                 | \$<br>217                              | \$       | 61,422<br>-                                |
| Accrued expenses<br>Deferred revenue   |    | 20,854<br>53,326            | <br>_<br>                              |          | 20,854<br>53,326                           |
| Total liabilities  |    | 135,385                     | 217                                    |          | 135,602                                    |
| Fund Balance<br>Nonspendable<br>Restricted<br>Committed                                  | _  | 66,197<br>1,667<br>167,122  | <br>898,579<br>                        | _        | 66,197<br>900,246<br>167,122               |
| Total fund balance   |    | 234,986                     | <br>898,579                            |          | 1,133,565                                  |
| Total liabilities and fund balance   | \$ | <u>370,371</u>              | \$<br>898,796                          | \$       | 1,269,167                                  |

#### NON-MAJOR GOVERNMENTAL FUNDS

## COMBINING STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### YEAR ENDED SEPTEMBER 30, 2011

|  | Special<br>Revenue<br>Funds                                       | Permanent Funds Cemetery Trust Fund                  | Total<br>Non-Major<br>Governmental<br>Funds                           |
|--|---|--|---|
| Revenue License and permits State grants Charges for services Fines and forfeits Investment income Contributions Other Total revenue         | \$ 36,095<br>1,810<br>1,018,871<br>2,246<br>-<br>91,059<br>48,615 | \$ -<br>3,802<br>-<br>7,382<br>-<br>-<br>-<br>11,184 | \$ 36,095<br>1,810<br>1,022,673<br>2,246<br>7,382<br>91,059<br>48,615 |
| Expenditures General government Public safety Public works Recreation and cultural Capital outlay Debt service                               | 256,368<br>107,239<br>256,386<br>1,214,954<br>794,895<br>53,483   | -<br>-<br>-<br>-<br>-                                | 256,368<br>107,239<br>256,386<br>1,214,954<br>794,895<br>53,483       |
| Total expenditures  EXCESS (DEFICIENCY) OF REVENUE  OVER EXPENSES  | 2,683,325<br>(1,484,629)  | 11,184   | 2,683,325<br>(1,473,445)  |
| OTHER FINANCING SOURCES (USES) Proceeds from bond issue Operating transfers in Operating transfers out  Total other financing sources (uses) | 783,446<br>664,175<br>(5,000)                                     | (10,537)<br>(10,537)                                 |   |
| EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES  | (42,008)  | 647  | (41,361)  |
| FUND BALANCE - BEGINNING<br>OF YEAR  | <u>276,994</u>  | 897,932  | 1,174,926   |
| FUND BALANCE - END OF YEAR   | <u>\$ 234,986</u>   | \$ 898,579   | <u>\$ 1,133,565</u>   |

## CITY OF STURGIS NON-MAJOR SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET SEPTEMBER 30, 2011

|  | Building<br>Department<br>Fund |                  | _  |                  | Cemetery<br>Fund |                      | Drug<br>Enforcement<br>Fund |                 |  |  |  |
|--|--------------------------------|------------------|----|------------------|------------------|----------------------|-----------------------------|-----------------|--|--|--|
| ASSETS   |                                |                  |    |                  |                  |                      |                             |                 |  |  |  |
| Cash and cash equivalents Accounts receivables Due from other funds Due from other | \$                             | 22,288<br>-<br>- | \$ | 13,147<br>-<br>- | \$               | 24,328<br>4,006<br>- | \$                          | 1,989<br>-<br>- |  |  |  |
| governmental units Prepaid items   |                                | -<br>-           |    | -<br>-           |                  | -<br>-               |                             | _<br>_          |  |  |  |
| Inventory  |                                |                  |    |                  |                  |                      |                             |                 |  |  |  |
| Total assets   | \$                             | 22,288           | \$ | 13,147           | \$               | 28,334               | \$                          | 1,989           |  |  |  |
| LIABILITIES AND FUND B   | LIABILITIES AND FUND BALANCE   |                  |    |                  |                  |                      |                             |                 |  |  |  |
| Liabilities<br>Accounts payable  | \$                             | 56               | \$ | _                | \$               | 19,734               | \$                          | 187             |  |  |  |
| Due to other funds<br>Accrued expenses<br>Deferred revenue                         | ·<br>                          | -<br>909<br>-    |    | -<br>-<br>-      |                  | 3,277                |                             | -<br>135<br>-   |  |  |  |
| Total liabilities  |                                | 965              |    | -                |                  | 23,011               |                             | 322             |  |  |  |
| Fund Balance<br>Nonspendable<br>Restricted<br>Committed                            |                                | -<br>-<br>21,323 |    | -<br>-<br>13,147 |                  | -<br>-<br>5,323      |                             | -<br>1,667<br>- |  |  |  |
| Total fund balance   |                                | 21,323           |    | 13,147           |                  | 5,323                |                             | 1,667           |  |  |  |
| Total liabilities and fund balance   | \$                             | 22,288           | \$ | 13,147           | \$               | 28,334               | \$                          | 1,989           |  |  |  |

| Red | creation<br>Fund         | Au | Civic<br>ditorium<br>Fund       |    | Sturgis<br>Arts<br>Council<br>Fund |    | Doyle<br>Community<br>Center<br>Fund |    | Airport<br>Fund                 |    | ombined<br>Totals                     |
|-----|--------------------------|----|---------------------------------|----|------------------------------------|----|--------------------------------------|----|---------------------------------|----|---------------------------------------|
| \$  | 29,571<br>-<br>-         | \$ | 30,294<br>12,282<br>-           | \$ | 74,762<br>-<br>-                   | \$ | 30,944<br>-<br>-                     | \$ | 54,599<br>5,964<br>-            | \$ | 281,922<br>22,252<br>-                |
|     | -<br>-<br>-              |    | -<br>-<br>19,182                |    | 6,140                              |    | -<br>-<br>-                          |    | -<br>-<br>40,875                |    | -<br>6,140<br>60,057                  |
| \$  | 29,571                   | \$ | 61,758                          | \$ | 80,902                             | \$ | 30,944                               | \$ | 101,438                         | \$ | 370,371                               |
| \$  | 7,674<br>-<br>1,332<br>- | \$ | 13,747<br>-<br>12,112<br>3,599  | \$ | 4,202<br>-<br>385<br>37,383        | \$ | 1,555<br>-<br>2,476<br>12,344        | \$ | 14,050<br>-<br>228<br>-         | \$ | 61,205<br>-<br>20,854<br>53,326       |
|     | 9,006                    |    | 29,458                          |    | 41,970                             |    | 16,375                               |    | 14,278                          |    | 135,385                               |
|     | -<br>20,565<br>20,565    |    | 19,182<br>-<br>13,118<br>32,300 | _  | 6,140<br>-<br>32,792<br>38,932     | _  | -<br>-<br>14,569<br>14,569           | _  | 40,875<br>-<br>46,285<br>87,160 | _  | 66,197<br>1,667<br>167,122<br>234,986 |
| \$  | 29,571                   | \$ | 61,758                          | \$ | 80,902                             | \$ | 30,944                               | \$ | 101,438                         | \$ | 370,371                               |

## NON-MAJOR SPECIAL REVENUE FUNDS COMBINING STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED SEPTEMBER 30, 2011

|  |              |  | Dep | using<br>artment<br>Fund             |    | metery<br>Fund                           | Enf | Drug<br>Forcement<br>Fund        |
|--|--------------|--|-----|--------------------------------------|----|--|-----|----------------------------------|
| Revenue License and permits State grants Charges for services Fines and forfeits Contributions Other Total revenue |              | 5,095<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$  | 1,810<br>-<br>-<br>-<br>750<br>2,560 |    | -<br>52,713<br>-<br>-<br>6,317<br>59,030 |     | -<br>-<br>-<br>2,246<br>-<br>425 |
| Expenditures General government Public safety Public works Recreation and cultural Capital outlay Debt service     |              | -<br>9,293<br>-<br>-<br>-<br>-   |     | 16,507<br>-<br>-<br>-<br>-<br>-      |    | 239,861<br>-<br>-<br>-<br>11,449         |     | -<br>17,946<br>-<br>-<br>-<br>-  |
| Total expenditures   | 89           | 9,293  |     | 16,507                               |    | 251,310                                  |     | 17,946                           |
| EXCESS (DEFICIENCY) OF REVENO  |              | 3,198)   |     | (13,947)                             | (  | 192,280                                  | )   | (15,275)                         |
| OTHER FINANCING SOURCES (USE: Proceeds from bond issue Operating transfers in Operating transfers out              |              | -<br>0,000<br>-  |     | -<br>10,000<br>-                     |    | -<br>172,037<br>-                        |     | -<br>5,000<br>-                  |
| Total other financing sources (uses)   | 6(           | 000,0  |     | 10,000                               |    | 172,037                                  |     | 5,000                            |
| EXCESS (DEFICIENCY) OF REVEN<br>AND OTHER SOURCES OVER<br>EXPENDITURES AND OTHER USE:                              |              | 5,802  |     | (3,947)                              |    | (20,243                                  | )   | (10,275)                         |
| FUND BALANCE - BEGINNING<br>OF YEAR  | 14           | 4,521  |     | 17,094                               |    | 25,566                                   |     | 11,942                           |
| FUND BALANCE - END OF YEAR   | <u>\$ 27</u> | 1,323  | \$  | 13,147                               | \$ | 5,323                                    | \$  | 1,667                            |

| Recreation<br>Fund |  | Civic<br>Auditorium<br>Fund                         | Sturgis<br>Arts<br>Council<br>Fund          | Doyle<br>Community<br>Center<br>Fund             | Airport<br>Fund                    | Combined<br>Totals   |  |
|--------------------|--|---|---|--|------------------------------------|--|--|
| \$                 | -<br>-<br>58,342                       | \$ - \$<br>-<br>343,857                             | -<br>-<br>54,083                            | \$ - 3<br>-<br>319,339                           | \$ -<br>-<br>190,537               | \$ 36,095<br>1,810<br>1,018,871  |  |
|                    | -<br>11,375<br>-                       | -<br>1,855<br><u>8,714</u>                          | -<br>64,410<br>773                          | 13,419<br>4,816                                  | -<br>-<br>26,820                   | 2,246<br>91,059<br><u>48,615</u>   |  |
|                    | 69,717                                 | 354,426   | 119,266                                     | 337,574  | 217,357                            | 1,198,696  |  |
|                    | -<br>-<br>167,199<br>-<br>-<br>167,199 | -<br>-<br>570,502<br>638,568<br>52,113<br>1,261,183 | -<br>-<br>-<br>122,155<br>-<br>-<br>122,155 | -<br>-<br>355,098<br>144,878<br>1,370<br>501,346 |                                    | 256,368<br>107,239<br>256,386<br>1,214,954<br>794,895<br>53,483<br>2,683,325 |  |
|                    | (97,482)<br>-<br>85,000<br>-           | (906,757)<br>638,568<br>272,138                     | (2,889)<br>-<br>-<br>-                      | (163,772)<br>144,878<br>                         | (39,029)<br>-<br>60,000<br>(5,000) | 783,446<br>664,175<br>(5,000)  |  |
| _                  | 85,000                                 | 910,706   |   | 144,878  | 55,000                             | 1,442,621  |  |
|                    | (12,482)                               | 3,949   | (2,889)                                     | (18,894)   | 15,971                             | (42,008)   |  |
|                    | 33,047                                 | 28,351  | 41,821                                      | 33,463   | 71,189                             | 276,994  |  |
| \$                 | 20,565                                 | \$ 32,300 \$  | 38,932                                      | \$ 14,569  | \$ 87,160                          | <u>\$ 234,986</u>  |  |

# CITY OF STURGIS INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

| ASSETS   | Motor<br>Vehicle and<br>Equipment<br>Fund | Workers' Compensation Self- Insurance Fund | Employee<br>Benefit<br>Fund           | Combined<br>Totals                        |
|--|---|--|---------------------------------------|---|
| CURRENT ASSETS Cash and equivalents Receivables Due from other funds Prepaid items Inventory               | \$ 1,460,813<br>-<br>-<br>-<br>-<br>4,521 | \$ 278,007 :                               | \$ 1,331,603<br>-<br>-<br>44,754<br>- | \$ 3,070,423<br>-<br>-<br>44,754<br>4,521 |
| Total current asse   | ts 1,465,334                              | 278,007                                    | 1,376,357                             | 3,119,698                                 |
| NONCURRENT ASSETS Capital assets, net of depreciation Total assets   | 833,184<br>2,298,518                      |  |                                       | 833,184<br>3,952,882                      |
| LIABILITIES  |   |  |                                       |   |
| CURRENT LIABILITIES Current portion of long-term debt Accounts payable Accrued expenses Due to other funds | 70,000<br>20,529<br>1,476                 | 20,000<br>-<br>-                           | -<br>356,077<br>-<br>-                | 70,000<br>396,606<br>1,476                |
| Total current<br>liabilities   | 92,005                                    | 20,000                                     | 356,077                               | 468,082                                   |
| NONCURRENT LIABILITIES Long-term debt, net of current portion  | 546,140                                   |  |                                       | 546,140                                   |
| Total liabilities  | 638,145                                   | 20,000                                     | 356,077                               | 1,014,222                                 |
| NET ASSETS Invested in capital a net of related debt Unrestricted  | 217,044<br>1,443,329                      |  | 1,020,280                             | 217,044<br>2,721,616                      |
| Total net assets   | <u>\$ 1,660,373</u>                       | <u>\$ ∠58,007</u> }                        | \$ 1,0 <u>20,280</u>                  | <u>\$ 2,938,660</u>                       |

#### INTERNAL SERVICE FUNDS

## COMBINING STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET ASSETS

#### YEAR ENDED SEPTEMBER 30, 2011

|                           |                     | Workers'          |                     |                     |
|---------------------------|---------------------|-------------------|---------------------|---------------------|
|                           | Motor               | Compensation      |                     |                     |
|                           | Vehicle and         | Self-             | Employee<br>Benefit |                     |
|                           | Equipment           | Insurance         |                     | Combined            |
|                           | Fund                | Fund              | <u>Fund</u>         | <u>Totals</u>       |
|                           |                     |                   |                     |                     |
| OPERATING REVENUE         | å COE 451           | å <i>(</i> F 000  | å0 004 011          | å 0 04E 000         |
| Charges to other funds    |                     |                   |                     | \$ 2,845,282        |
| Other revenues            | 1,006               | 4,921             | 242,239             | 248,166             |
| Total operating           |                     |                   |                     |                     |
| revenue                   | 686,477             | 60 021            | 2,337,050           | 3,093,448           |
| revenue                   | 000,477             | 09,921            | 2,337,030           | 3,093,440           |
| OPERATING EXPENSES        |                     |                   |                     |                     |
| Operating and             |                     |                   |                     |                     |
| administrative            | 479,733             | 31,195            | 52,493              | 563,421             |
| Insurance premiums        | •                   | ,                 | ,                   | •                   |
| and claims                | _                   | 102,035           | 2,373,683           | 2,475,718           |
| Depreciation              | 329,002             |                   |                     | 329,002             |
| Total operating           |                     |                   |                     |                     |
| expenses                  | <u>808,735</u>      | 133,230           | 2,426,176           | <u>3,368,141</u>    |
|                           |                     |                   |                     | ,                   |
| OPERATING INCOME (LOSS)   | (122,258)           | (63,309)          | (89,126)            | (274,693)           |
| NONOPERATING REVENUE (EXF | DATCE \             |                   |                     |                     |
| Investment income         | LINDE )             | 1,136             | 3,722               | 4,858               |
| Gain (loss) on sale of    | _                   | 1,130             | 3,122               | 4,000               |
| fixed assets              | 26,575              | _                 | _                   | 26,575              |
| Interest expense          | (30,858)            | _                 | _                   | (30,858)            |
| Interest expense          | (30,030)            |                   |                     | (30,030)            |
| Total nonoperating        |                     |                   |                     |                     |
| revenue (expense          | (4,283)             | 1,136             | 3,722               | <u> 575</u>         |
| · -                       |                     |                   |                     |                     |
| CHANGE IN NET ASSETS      | (126,541)           | (62,173)          | (85,404)            | (274,118)           |
|                           |                     |                   |                     |                     |
| NET ASSETS -              |                     |                   |                     |                     |
| BEGINNING OF YEAR         | 1,786,914           | 320,180           | 1,105,684           | 3,212,778           |
| NUM ACCUMO                |                     |                   |                     |                     |
| NET ASSETS -              | å 1 660 272         | å <u>250</u> 007  | å1 000 000          | å a aaa 660         |
| END OF YEAR               | <u>\$ 1,660,373</u> | <u>\$ ∠58,007</u> | \$1,UZU,Z8U         | <u>\$ 2,938,660</u> |

## CITY OF STURGIS INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS YEAR ENDED SEPTEMBER 30, 2011

|  |      | Motor<br>nicle and<br>quipment<br>Fund | Co | Workers'<br>mpensation<br>Self-<br>nsurance<br>Fund | Employee<br>Benefit<br>Fund | Combined<br>Totals   |
|--|------|--|----|---|-----------------------------|----------------------|
| Cash flows from  |      |  |    |   |                             |                      |
| operating activities   |      |  |    |   |                             |                      |
| Receipts from customers<br>Receipts for internal   | \$   | 1,006                                  | \$ | 6,575   | \$ 242,239                  | \$ 249,820           |
| services provided  |      | 685,471                                |    | •   | 2,094,811                   |                      |
| Payments to suppliers  |      | (385,846)                              |    | (135,218)   | (2,580,445)                 | (3,101,509)          |
| Payments to employees  |      | (92,821)                               |    |   |                             | (92,821)             |
| Net cash provided by (used for) operating activities 207,810 (63,643) (243,395) (99,228) |      |  |    |   |                             |                      |
| for, operating accivit   | CD   | 201,010                                |    | (03,013)  | (213/353)                   | (33,220)             |
| Cash flows from capital and related financing activition of capital                      | es   |  |    |   |                             |                      |
| assets   |      | (147, 251)                             |    | _   | -                           | (147,251)            |
| Proceeds from sale of capital assets   |      | 23,826                                 |    | -   | -                           | 23,826               |
| Proceeds from  |      |  |    |   |                             |                      |
| long-term debt   |      | (00 242)                               |    | _   | _                           | (00 242)             |
| Principal paid on debt<br>Interest paid on debt  |      | (98,242)<br>(30,858)                   |    | _   |                             | (98,242)<br>(30,858) |
| interest pard on debt  | -    | (30,030)                               | -  |   |                             | (30,030)             |
| Net cash provided by (us<br>for) capital and relat<br>financing activities               | ed   | (252,525)                              |    | -   | -                           | (252,525)            |
| Cash flows from  |      |  |    |   |                             |                      |
| investing activities Interest on investments   |      |  |    | 1,136   | 3,722                       | 4,858                |
| Net increase (decrease) in cash  |      | (44,715)                               |    | (62,507)  | (239,673)                   | (346,895)            |
| Cash - Beginning of Year   |      | L,505,528                              |    | 340,514   | 1,571,276                   | 3,417,318            |
| Cash - End of Year   | \$ 2 | 1,460,813                              | \$ | 278,007   | \$1,331,603                 | \$ 3,070,423         |

# CITY OF STURGIS INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS - Continued YEAR ENDED SEPTEMBER 30, 2011

|  |    | Motor<br>hicle and<br>quipment<br>Fund | Comp | orkers'<br>ensation<br>Self-<br>surance<br>Fund | Employee<br>Benefit<br>Fund | Combined<br>Totals |
|--|----|--|------|---|-----------------------------|--------------------|
| Reconciliation of operating income (loss) to net cash provided by (used for) operating activities  |    |  |      |   |                             |                    |
| Operating income (loss)  | \$ | (122,258)                              | \$   | (63,309)\$                                      | (89,126)\$                  | (274,693)          |
| Adjustments to reconcile operating income (loss) net cash provided by (us for) operating activitie | ed |  |      |   |                             |                    |
| Depreciation<br>(Increase) decrease in   |    | 329,002                                |      | -   | -                           | 329,002            |
| Receivables  Due from other funds  |    | _                                      |      | 1,654   | -                           | 1,654              |
| Prepaid items  |    | _                                      |      | _   | (44,754)                    | (44,754)           |
| Inventory  |    | 3,132                                  |      | _   |                             | 3,132              |
| Increase (decrease) in   |    |  |      |   |                             |                    |
| Accounts payable   |    | (267)                                  |      | _   | (109,515)                   | (109,782)          |
| Accrued expenses   |    | (1,799)                                |      | _   | _                           | (1,799)            |
| Due to other funds   |    |  |      | (1,988)   |                             | (1,988)            |
| Net cash provided by (used for) operating activities   | \$ | 207,810                                | \$   | (63,643) <u>\$</u>                              | : (243,395) <u>\$</u>       | s (99,228)         |

### COMPONENT UNIT FUND

### DOWNTOWN DEVELOPMENT AUTHORITY

### BALANCE SHEET

SEPTEMBER 30, 2011

General

| » ССППС  | -  | 00110101             |
|--|----|----------------------|
| ASSETS   |    | 00 100               |
| Cash and cash equivalents  | \$ | 83,102               |
| Accounts receivable  |    | 6,279                |
|  |    | 0.0.001              |
| Total assets   | \$ | 89,381               |
|  |    |                      |
|  |    |                      |
| LIABILITIES AND FUND BALANCE   |    |                      |
| LIABILITIES  |    |                      |
| Accounts Payable   | \$ | 3,937                |
| Customer deposits  |    | 1,150                |
| Deferred revenue   |    | 44,543               |
|  |    |                      |
| Total liabilities  |    | 49,630               |
|  |    |                      |
| Fund Balance   |    |                      |
| Restricted   |    | <u>39,751</u>        |
|  |    |                      |
| TOTAL LIABILITIES AND FUND BALANCE   | \$ | <u>89,381</u>        |
|  |    |                      |
|  |    |                      |
|  |    |                      |
|  |    |                      |
| RECONCILIATION OF THE BALANCE SHEET TO   |    |                      |
| RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS   |    |                      |
| RECONCILIATION OF THE BALANCE SHEET TO<br>THE STATEMENT OF NET ASSETS  |    |                      |
| THE STATEMENT OF NET ASSETS  | Ś  | 39.751               |
|  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the   | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  | \$ | 39,751               |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026   | \$ |                      |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  | \$ | 39,751<br>452,786    |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)   | \$ |                      |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in   | \$ |                      |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in the current periods and therefore are not                                     | \$ |                      |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in   | \$ |                      |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in the current periods and therefore are not reported in the funds               | \$ | 452,786              |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in the current periods and therefore are not                                     | \$ |                      |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in the current periods and therefore are not reported in the funds               | \$ | 452,786              |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in the current periods and therefore are not reported in the funds  Note payable | \$ | 452,786<br>(178,749) |
| THE STATEMENT OF NET ASSETS  Total fund balance - governmental fund  Amounts reported for the governmental activities in the statement of net assets are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds  Governmental capital assets 688,026 Less accumulated depreciation (235,240)  Certain liabilities are not due and payable in the current periods and therefore are not reported in the funds               | \$ | 452,786              |

#### COMPONENT UNIT FUND

### DOWNTOWN DEVELOPMENT AUTHORITY

### STATEMENT OF REVENUES, EXPENDITURES,

# AND CHANGE IN FUND BALANCE YEAR ENDED SEPTEMBER 30, 2011

|   |            | General          |
|---|------------|------------------|
| REVENUE   | 4          | F0 366           |
| Captured property taxes<br>Charges for services   | \$         | 58,366<br>12,079 |
| Interest  |            | 12,079           |
| Rents   |            | 10,710           |
| Other   |            | 851              |
| Ocher   |            | 031              |
| Total revenues  |            | 82,132           |
| EXPENDITURES  |            |                  |
| Economic development  |            | 59,021           |
| Debt service - principal  |            | 12,345           |
| Debt service - interest   |            | 8,450            |
|   |            |                  |
| Total expenditures  |            | 79,816           |
|   |            |                  |
| EXCESS OF REVENUE   |            | 0 216            |
| OVER EXPENDITURES   |            | 2,316            |
| FUND BALANCE - BEGINNING OF YEAR  |            | 37,435           |
| EIND DALANGE END OF VEAD  | <u>ب</u> ے | 20 751           |
| FUND BALANCE - END OF YEAR  | <u>\$</u>  | <u>39,751</u>    |
| RECONCILIATION OF THE STATEMENT OF REVENUES,<br>EXPENDITURES, AND CHANGES IN FUND BALANCE OF<br>THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVIT                         | IES        |                  |
| Net change in fund balance - governmental fund  | \$         | 2,316            |
| Amounts reported for governmental activities in the statement of activities are different because:  |            |                  |
| Governmental funds report capital outlays as expenditure However, in the statement of activities, the cost of the assets is depreciated over their estimated useful lives | ose        |                  |
| Expenditures for capital assets Depreciated expense   |            | (39,128)         |
| Repayment of loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of assets.                      |            |                  |
| Principal payments on debt obligations  |            | 12,345           |
| Change in net assets of governmental activities   | \$         | (24,467)         |

# CITY OF STURGIS COMPONENT UNIT FUND

### BROWNFIELD REDEVELOPMENT AUTHORITY

### BALANCE SHEET

SEPTEMBER 30, 2011

|  | <br><u>General</u>       |
|--|--------------------------|
| ASSETS Cash and cash equivalents Due from other governmental units   | \$<br>125,407<br>146,375 |
| Total assets   | \$<br>271,782            |
| LIABILITIES AND FUND BALANCE<br>Liabilities  |                          |
| Accounts payable Fund Balance  | \$<br>6,660              |
| Restricted   | \$<br>265,122            |
| Total Liabilities and Fund Balance   | \$<br>271,782            |
| RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS   |                          |
| Total fund balance - governmental fund   | \$<br>265,122            |
| Amounts reported for the governmental activities in the statement of net assets are different because:         |                          |
| Certain liabilities are not due and payable in the current period and therefore are not reported in the funds. |                          |
| Note payable   | <br>(608,382)            |
| Net assets of governmental activities  | \$<br>(343,260)          |

# COMPONENT UNIT FUND BROWNFIELD REDEVELOPMENT AUTHORITY

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED SEPTEMBER 30, 2011

|   | Ge | eneral          |
|---|----|-----------------|
| REVENUE Federal grant State loan proceeds       | \$ | 151,598         |
| Total revenues                                  |    | 151,598         |
| EXPENDITURES Community and economic development |    | <u> 154,099</u> |
| EXCESS OF REVENUE OVER EXPENDITURES             |    | (2,501)         |
| FUND BALANCE - BEGINNING OF YEAR                |    | 267,623         |
| FUND BALANCE - END OF YEAR                      | \$ | 265,122         |

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES

| Net change in fund balance - governmental fund   | \$<br>(2,501) |
|--|---------------|
| Amounts reported for governmental activities in the statement of activities are different because:   |               |
| Loan proceeds provide current financial resources to governmental funds in the period issued, but issuing debt increases long-term liabilities in the statement of net assets. | <del>-</del>  |
| Change in net assets of governmental activities  | \$<br>(2,501) |

#### COMPONENT UNIT FUND

### LOCAL DEVELOPMENT FINANCE AUTHORITY

# BALANCE SHEET SEPTEMBER 30, 2011

|  | Gen | ieral       |
|--|-----|-------------|
| ASSETS Cash and cash equivalents                                   | \$  | 26,930      |
| LIABILITIES AND FUND BALANCE                                       |     |             |
| Liabilities Deferred revenue Fund Balance                          | \$  | 26,674      |
| Restricted   |     | <u> 256</u> |
| Total Liabilities and Fund Balance                                 | \$  | 26,930      |
|  |     |             |
| RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS |     |             |

Total fund balance - governmental fund \$ 256

Amounts reported for the governmental activities in the statement of net assets are different because:

Certain liabilities are not due and payable in the current period and therefore are not reported in the funds.

Note payable (145,552)

Net assets of governmental activities \$ (145,296)

# CITY OF STURGIS COMPONENT UNIT FUND

# LOCAL DEVELOPMENT FINANCE AUTHORITY STATEMENT OF REVENUES, EXPENDITURES,

### AND CHANGES IN FUND BALANCE YEAR ENDED SEPTEMBER 30, 2011

|  | Gen | eral   |
|--|-----|--------|
| REVENUE Captured property taxes              | \$  | 32,480 |
| EXPENDITURES Debt service-principal          |     | 32,224 |
| EXCESS OF REVENUE OVER EXPENDITURES          |     | 256    |
| FUND BALANCE - BEGINNING OF YEAR             |     |        |
| FUND BALANCE - END OF YEAR                   | \$  | 256    |
|  |     |        |
| DECONCTITATION OF THE CTATEMENT OF DEVENTIES |     |        |

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES

| Net change in fund balance - governmental fund  | \$<br>256    |
|---|--------------|
| Amounts reported for governmental activities in the statement of activities are different because:  |              |
| Repayment of loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets | <br>32,224   |
| Change in net assets of governmental activities   | \$<br>32,480 |

# CITY OF STURGIS COMPONENT UNIT FUND BUILDING AUTHORITY BALANCE SHEET SEPTEMBER 30, 2011

|   | <br>General        |
|---|--------------------|
| ASSETS  | \$<br>             |
| LIABILITIES AND FUND BALANCE<br>LIABILITIES   | \$<br>-            |
| Fund Balance<br>Restricted  | <br>               |
| TOTAL LIABILITIES AND FUND BALANCE  | \$<br><del>-</del> |
| RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS  |                    |
| Total fund balance - governmental fund  | \$<br>-            |
| Amounts reported for the governmental activities in the statement of net assets are different because:        |                    |
| Certain assets are not due and collectible in the current period and therefore are not reported in the funds. |                    |
| Lease receivable  | 10,005,000         |
| Certain assets are not due and payable in the current period and therefore are not reported in the funds.     |                    |
| Bonds payable   | <br>(10,005,000)   |
| Net assets of governmental activities   | \$<br>             |

# CITY OF STURGIS COMPONENT UNIT FUND

#### BUILDING AUTHORITY

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED SEPTEMBER 30, 2011

|  | <br><u>General</u>            |
|--|-------------------------------|
| REVENUE  |                               |
| Lease income<br>Other  | \$<br>648,272<br>725          |
| Total Revenues   | 648,997                       |
| EXPENDITURES   |                               |
| Debt service - principal<br>Debt service - interest<br>Other   | <br>190,000<br>458,272<br>725 |
| Total Expenditures   | <br>648,997                   |
| EXCESS OF REVENUE OVER EXPENDITURES  | -                             |
| FUND BALANCE - BEGINNING OF YEAR   | <br>                          |
| FUND BALANCE - END OF YEAR   | \$<br>                        |
| RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF THI GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES |                               |
| Net change in fund balance - governmental fund   | -                             |
| Collection of lease receivable is a revenue in the governmental funds, but the collection reduces long-term receivables                        | /100 000)                     |
| in the statement of net assets   | (190,000)                     |
| Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities                       |                               |
| in the statement of net assets   | <br>190,000                   |
| Change in net assets of governmental activities  | \$<br><u>-</u>                |

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED SEPTEMBER 30, 2011

| Federal/Pass-Through Grantor Program Title  | Federal<br>CFDA<br>Number | Federal or<br>(Pass-Through)<br>Grant<br>Number | Amended<br>Grant<br>Amount | Expenditures<br>and<br>Transfers |
|---|---------------------------|---|----------------------------|----------------------------------|
| Environmental Protection Agency Direct Program Brownfields Assessment and Cleanup Cooperative Agreements                            | 66.818                    |   | \$ 200,000                 | \$ 151,598                       |
| Passed Through Michigan Department of Environmental Quality Sustainable Storm Water   |                           | 0007 0150                                       | 506.105                    | 450 000                          |
| Demonstration Project   | 66.460                    | 2007-0152                                       | 536,125                    | 460,079                          |
| Total Environmental Protection  | n Agency                  |   |                            | 611,677                          |
| Department of Energy Passed Through Michigan Energy, Labor and Economic Growth  ARRA-Energy Efficiency and Conservation Block Grant | 81.128                    | BES-10-111                                      | 67,892                     | 67,892                           |
| <u>Department of Justice</u> Passed Through Michigan Department of State Police   | nt                        | 2009-DJ-  |                            |                                  |
| Byrne JAG Program   | 16.738                    | BX-0086   | 31,387                     | 31,387                           |
| Bulletproof Vest Partnership<br>Program   | 16.607                    |   | 1,972                      | 1,972                            |
| Total Department of Justice   |                           |   |                            | 33,359                           |
| Department of Homeland Security Direct Program Assistance to Firefighters   | 97.044                    |   | 19,174                     | <u>19,174</u>                    |
| Total Federal Awards  |                           |   |                            | <u>\$ 732,102</u>                |

The accompanying notes are an integral part of this schedule.

# NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS SEPTEMBER 30, 2011

#### I. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule")includes the federal grant activity of the City of Sturgis, Michigan under programs of the federal government for the year ended September 30, 2011. The information in this schedule is presented in accordance with the requirements of the Office of Management and Budget (OMB) Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Because the schedule presents only a selected portion of the operations of the City of Sturgis, Michigan, it is not intended to and does not present the financial position, changes in net assets or cash flows of the City of Sturgis, Michigan.

#### II. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, Cost Principles for State, Local, and Indian Tribal Governments, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

#### III. Reconciliation of Federal Awards

The following is a reconciliation of federal revenues as reported on the Fund Financial Statements of the City of Sturgis for the year ended September 30, 2011 and the federal expenditures per the schedule of Federal Awards.

Federal Revenues per City of Sturgis financial statements:

General Fund - federal revenue \$ 236,674 Electric Fund - capital contributions 343,830

Component Unit - Brownfield Redevelopment Authority federal grant

<u>151,598</u>

Federal expenditures per the schedule of Expenditures of Federal Awards

\$ 732,102



Norman & Paulsen, P.C.

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE
AND OTHER MATTERS BASED ON AN AUDIT FINANCIAL
STATEMENTS PERFORMED IN OF ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS

To the City Commission City of Sturgis, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Sturgis as of and for the year ended September 30, 2011, which collectively comprise the City of Sturgis' basic financial statements and have issued our report thereon dated March 30, 2011. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting - In planning and performing our audit, we considered the City of Sturgis' internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness on the City of Sturgis' internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City of Sturgis' internal control over financial control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected in a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Donald L. Paulsen, CPA
Patrick J. Monahan, CPA
Bruce S. A. Gosling, CPA/ABV, CVA
Michael R. Wilson, CPA
Rick L. Strawser, CPA
Jerrel T. Norman (1941-1982)

City of Sturgis Page 2

Compliance and Other Matters - As part of obtaining reasonable assurance about whether the City of Sturgis' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

This report is intended for the information of the City Commission, management and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

March 28, 2012

Namen & Paulou P.C.



Norman & Paulsen, P.C.

Certified Public Accountants

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REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the City Commission City of Sturgis, Michigan

Compliance - We have audited the compliance of the City of Sturgis with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended September 30, 2011. The City of Sturgis' major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the City of Sturgis' management. Our responsibility is to express an opinion on the City of Sturgis' compliance based on our audit.

We conducted our audit of compliance in accordance with U.S. generally accepted auditing standards; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local governments, and Non-Profit Organizations. standards and OMB circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. audit includes examining, on a test basis, evidence about the City of Sturgis' compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City of Sturgis' compliance with those requirements.

In our opinion, the City of Sturgis complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended September 30, 2011.

Internal Control over Compliance - The management of the City of Sturgis is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the City of Sturgis internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of the City of Sturgis' internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Entity's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that a material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the City Commission, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

March 28, 2012

Naman : Paulou, P.C.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED SEPTEMBER 30, 2011

- 1. Summary of auditor's results:
  - (I) An unqualified opinion was issued on the financial statements.
  - (ii) No material weakness or significant deficiency in internal control were disclosed by the audit of the financial statements.
  - (iii) The audit disclosed no noncompliance.
  - (iv) No material weakness or significant deficiency in internal control over major programs were disclosed by the audit.
  - (v) An unqualified opinion was issued on Compliance for major programs.
  - (vi) No audit findings were disclosed.
  - (vii) Major programs:
    - U.S. Environmental Protection Agency:
      - 66.460 Sustainable Storm Water Demonstration Project
  - (viii) Dollar threshold used to distinguish between Type A and Type B programs: \$300,000
  - (ix) The City of Sturgis did not qualify as a low-risk auditee.
- 2. Findings relating to the financial statements which are required to be reported in accordance with GAGAS:

NONE

3. Findings and questioned costs for Federal awards:

NONE

4. Prior year findings:

NONE



Norman & Paulsen, P.C.

Certified Public Accountants

127 W. Chicago Road Sturgis, MI 49091 269.651.3228 Fax 269.651.5146 E-mail normanpaulsen@charter.net

Other Location: 123 N. Main Street Three Rivers, MI 49093 269.273.8641 Fax 269.278.8252 E-mail nptr@npaccounting.com

#### AUDIT-RELATED COMMUNICATIONS

Honorable Mayor and Members of the City Commission City of Sturgis, Michigan

We have audited the financial statements of the City of Sturgis, Michigan for the year ended September 30, 2011, and have issued our report thereon dated March 28, 2012. Professional standards require that we provide you with the following information related to our audit.

# Our Responsibility Under U.S. Generally Accepted Auditing Standards and Government Auditing Standards

As stated in our engagement letter dated October 4, 2011, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of out audit, we considered the internal control of the City. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatements, we performed tests of the City's compliance with certain provisions of laws, regulations, contracts and grants. However, the objective of our tests was not to provide any opinion on compliance with such provisions.

### <u>Planned Scope</u> and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on October 24, 2011.

Donald L. Paulsen, CPA
Patrick J. Monahan, CPA
Bruce S. A. Gosling, CPA/ABV, CVA
Michael R. Wilson, CPA
Rick L. Strawser, CPA
Jerrel T. Norman (1941-1982)

### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the City of Sturgis are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the City of Sturgis during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statement in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

Management's estimate of the original cost and accumulated depreciation of its infrastructure capital assets acquired or constructed prior to the implementation of GASB 34 is based on current replacement costs, and an assumed rate of inflation from the dates of original acquisition/construction.

Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.

Management's estimate of receivables for utility charges earned but not yet billed is based on historic percentages of utility sales revenues.

Management's estimate of the liability for uninsured risk of loss, including incurred but not reported claims, which are accounted for in certain internal service funds of the City is based on conclusions reached by human resources and accounting, and ongoing discussions related to incidents and reported claims.

Management's estimate of true-up charges liability in the Electric Fund is based on historical charges from the supplier of the purchased power.

Management's estimate of the liability for compensated absences is based on conclusions reached by human resources and accounting.

Management's estimate of the net pension asset/liability and the related income/expense is based on the services of an independent third-party actuary. Estimates are dependent upon underlying assumptions used by the actuary and the accuracy of the underlying data.

Management's estimate of the net postretirement healthcare benefits liability and the related expense is based on the services of an independent third-party actuary. Estimates are dependent upon underlying assumptions used by the actuary and the accuracy of the underlying data.

The allocation of shared costs between the funds has been determined based on studies of related time expended, services performed or other applicable activities and data.

We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures may be particularly sensitive because of their significance to financial statement users. We did not identify any sensitive disclosures.

### No Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

### No Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated March 28, 2012.

### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the City of Sturgis' auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the information and use of the City Commission and management of the City of Sturgis and is not intended to be and should not be used by anyone other than these specified parties.

We are pleased to serve as the City of Sturgis' auditors. If there are any questions about the audited financial statements or the contents of this letter, we would welcome the opportunity to discuss them at your convenience.

Sincerely,

Navenan : Pandon, P.C.

March 28, 2012